

Maximizing Temporary Resources for Maximum Impact:

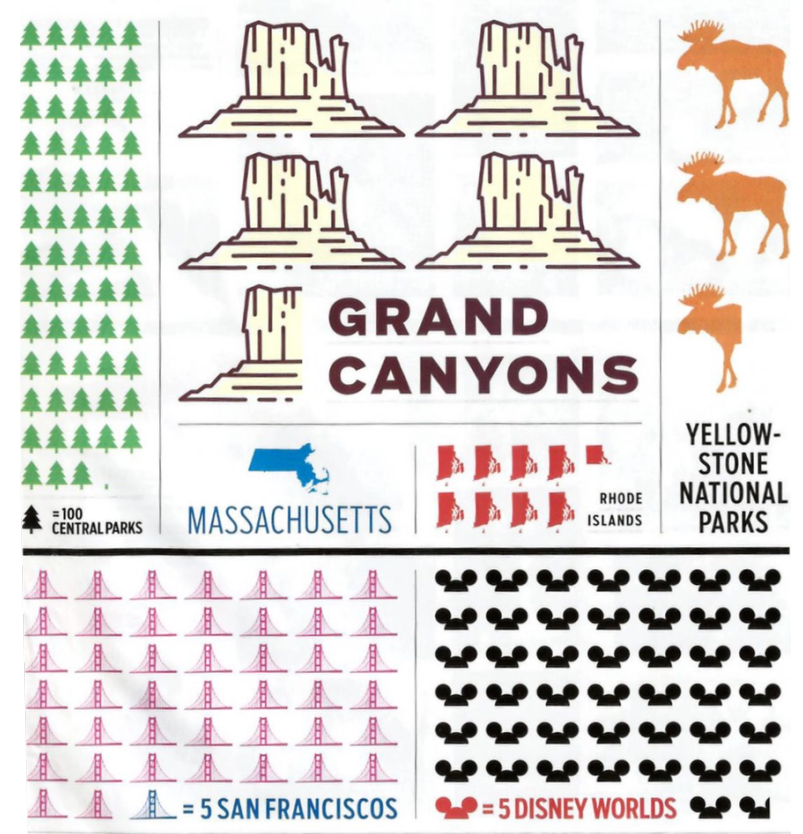
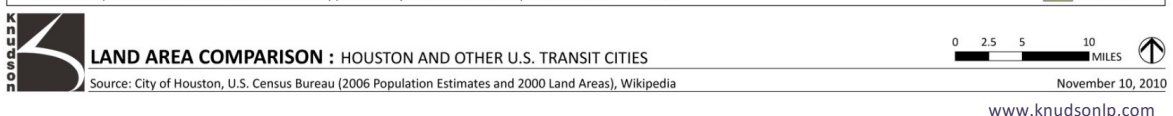
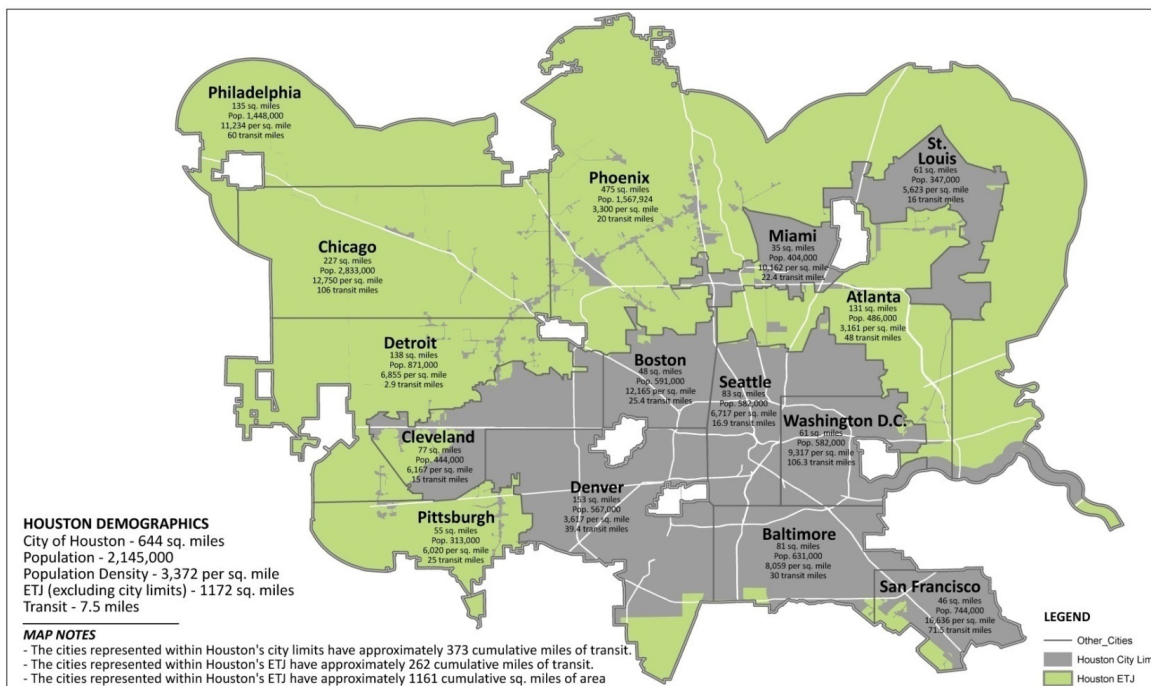
Community COVID Housing
Program



COALITION
FOR THE
HOMELESS

My, how big you are!!

TX-700 CoC = 3,739 sq miles



Houstonia Feb 2016



The Way Home

Non-Profit Organization



Lead agency for the TX-700 Continuum of
Care



Coordinate the community response to
homelessness

AKA: TX-700 Continuum of Care



100+ partners working together to end
homelessness



Permanent housing is the solution

2022 Homeless Count Results

- 1,502 (47%) staying place not meant for human habitation
- 1,721 (53%) staying in emergency shelters, transitional housing, or safe haven that evening.



3,223
PERSONS

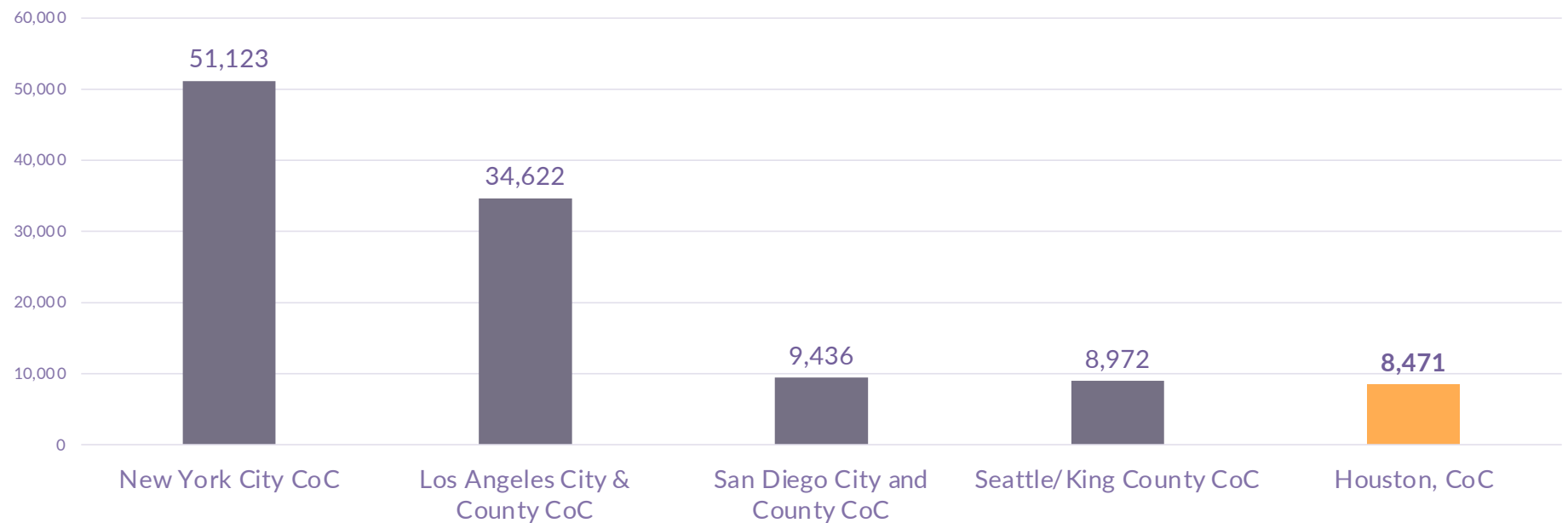
COUNTED IN HARRIS, FORT BEND,
AND MONTGOMERY COUNTIES

Reality in 2011

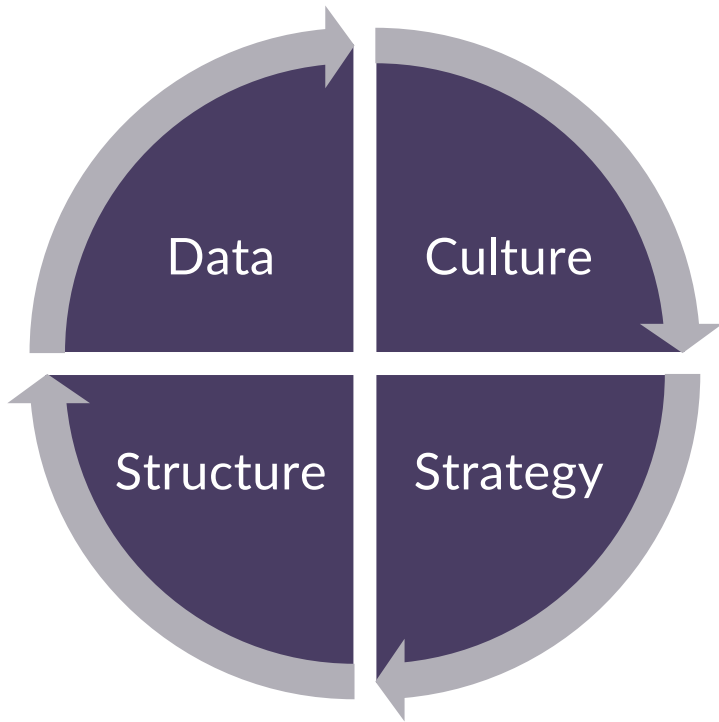
- ✓ Houston had the 6th largest homeless population in the country
 - 8th highest when adding in balance of states
- ✓ Homeless service providers were spending millions
 - Still leaving federal funds unused
- ✓ Homeless service providers were operating in silos, with no collaboration
 - Services depended on what door you walked into
- ✓ Recidivism was high (not matching people to the right programs)
 - “Housing ready” philosophy was keeping hard to serve on the street
- ✓ Homelessness is expensive
 - Responding to homelessness with emergency services but not with permanent housing

98% of CoC's in the Nation were doing better then Houston

Overall Homeless, 2011



Initiating Action (the shift)



- Two important events in 2012

- **Technical Assistance**

- ✓ Houston was identified as a priority community by HUD

- **Community Charette**

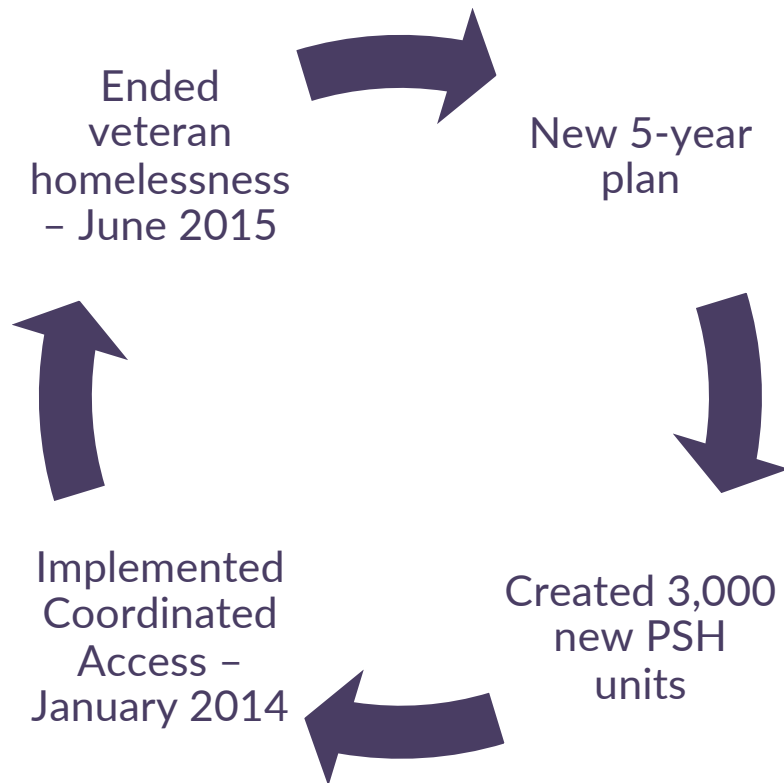
- ✓ Brought everyone together
- ✓ Identified common goals for the homeless response system

Evolution to a Coordinated System

- ✓ **Individual Change:** Remove barriers that keep people from getting what they need
- ✓ **Collective Change:** Coordinate & simplify access
- ✓ **Collective Change:** Enhance collaboration among funders & partners
- ✓ **Systems Change:** Build capacity
- ✓ **Systems Change:** Match resources with needs
- ✓ **Systems Change:** Use data to drive decision-making & promote quality
- ✓ **Systems Change:** Implement! Don't get paralyzed in planning alone, course correct as needed

Together, these changes allowed us to fully leverage federal resources, add units to the homeless response system, and begin to see reductions in homelessness

Accomplishments



spotlight on...

HOUSTON MAYOR: WE HAVE EFFECTIVELY ENDED VETERAN HOMELESSNESS



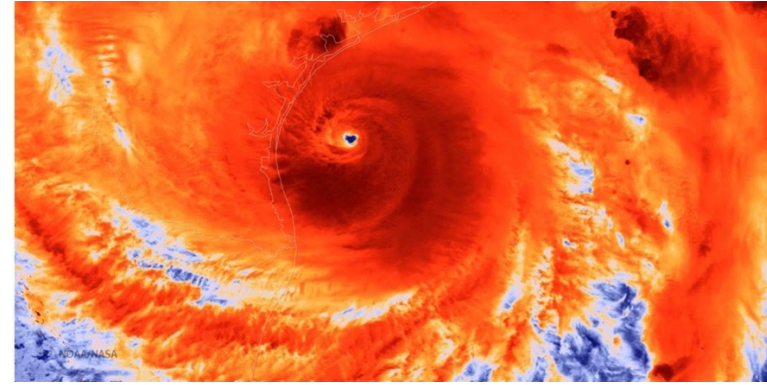
Congressman Al Green, Mayor Annise Parker, U.S. Veterans Affairs Secretary Robert F. McDonald, U.S. Housing and Urban Development Secretary Julián Castro, U.S. Department of Labor Secretary Thomas E. Perez, Congresswoman Sheila Jackson Lee, and U.S. Interagency Council on Homelessness Executive Director Matthew Doherty. Photo courtesy of the US Department of Housing and Urban Development

Houston Effectively Ends Veteran Homelessness

Becomes Largest City in the Nation to Create System to House any Homeless Veteran

Hurricane Harvey – August 2017

- Source: Houston Chronicle



After Harvey Effects

More than 19 trillion gallons of rainwater fell on parts of Texas, causing widespread, catastrophic flooding

Nearly 80,000 homes had at least 18 inches of floodwater, 23,000 of those with more than 5 feet

The Houston area experienced the largest amount of rainwater ever recorded in the continental United States from a single storm (51.88 inches)

24 hospitals were evacuated, 61 communities lost drinking water, 23 ports were closed, 781 roads impassable

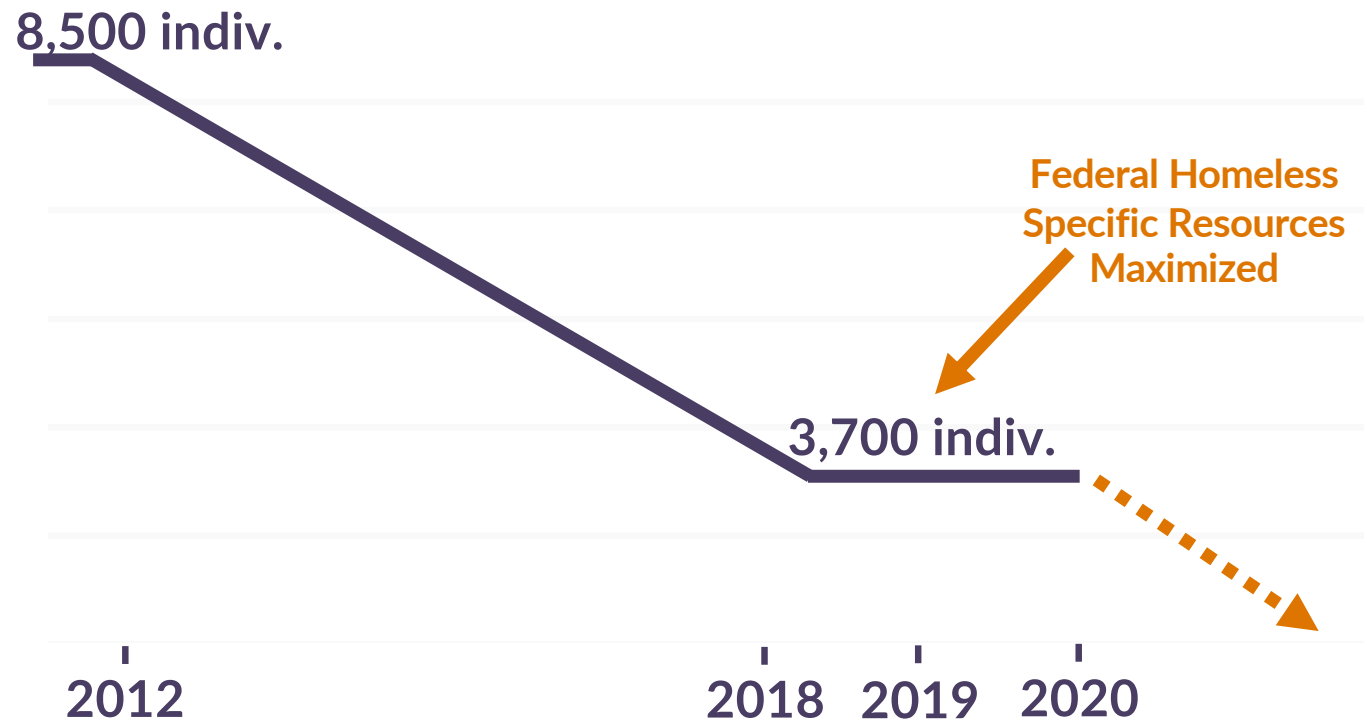
Nearly 780,000 Texans evacuated their homes, more than 42,000 housed temporarily in 692 shelters

Local, state and federal first responders rescued 122,331 people and 5,234 pets

Houston Housing Authority estimated 1000 affordable housing units destroyed

Homeless Population – Houston / Harris County

- Since 2012, more than 25,000+ individuals experiencing homelessness had been permanently housed.
- Nearly 90% remained housed two-years after placement.
- After reducing homelessness by 54%, we saw an 18% increase after Harvey.
- Much attention & resources were diverted to respond to the disaster.
- Our region's homeless population became stagnant, due to a lack of financial resources and tools.
- Continued support needed to "get over the hump"



The Rise in “Street Issues”

Increase

Visibility

Decrease

The Way Home



The Way Home's
Community Plan to End
Homelessness



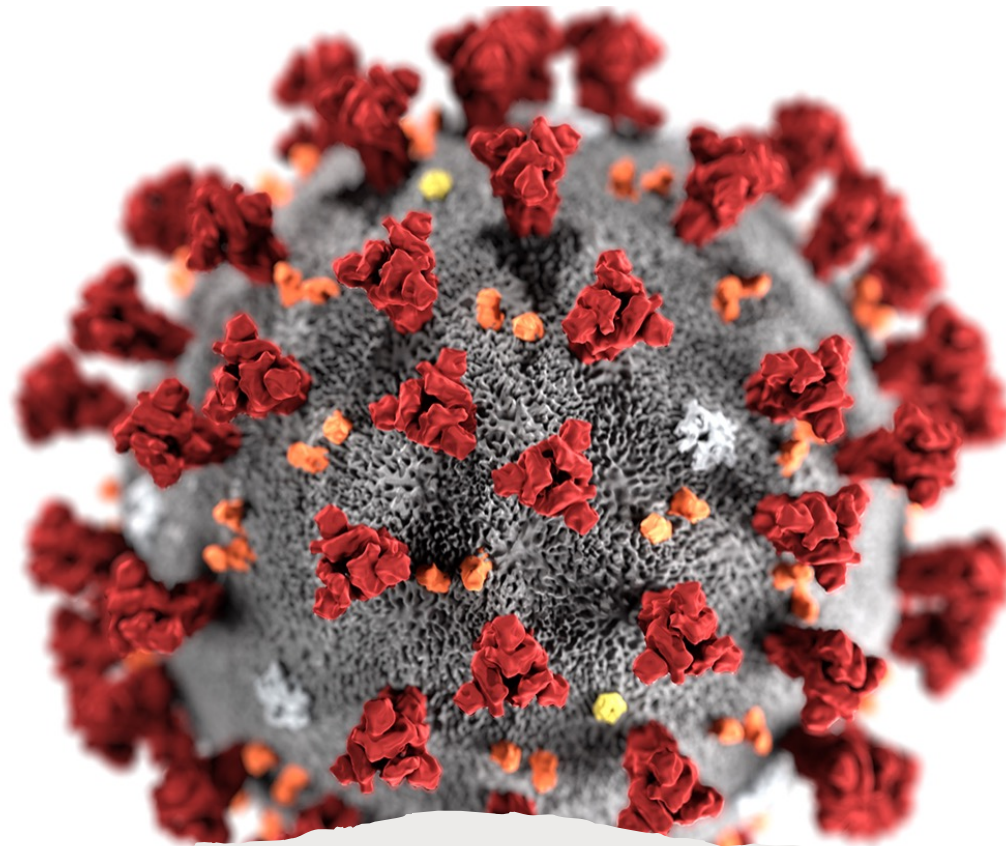
The Way Home is the collaborative model to prevent and end homelessness in Houston, Pasadena, Conroe; and Harris, Fort Bend, and Montgomery Counties.



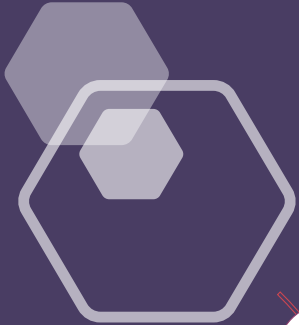
2021-2026 UPDATE

Identifying the Need

Program Types	Current System (Units)	Demand	Difference (Need)
RRH for Singles	459	2,075	-1616
RHH for Families	553	948	-395
PSH for Singles	5,078	7,377	-2,299
PSH for Families	117	86	+31



COVID-19



CoC Crisis Response

- Weekly workgroups
- PPE & meal distribution
- Handwashing stations
- COVID testing
- Isolation & quarantine facility
- Auxiliary shelter

CoC reflection after immediate response efforts:

Moment of pause with
release of COVID-19
response resources.

How should we be spending
money so that we don't see an
increase in homelessness?

Can we invest temporary
resources and have impact?
How much and how fast?

What works? The right
housing at the right time for
the right person.

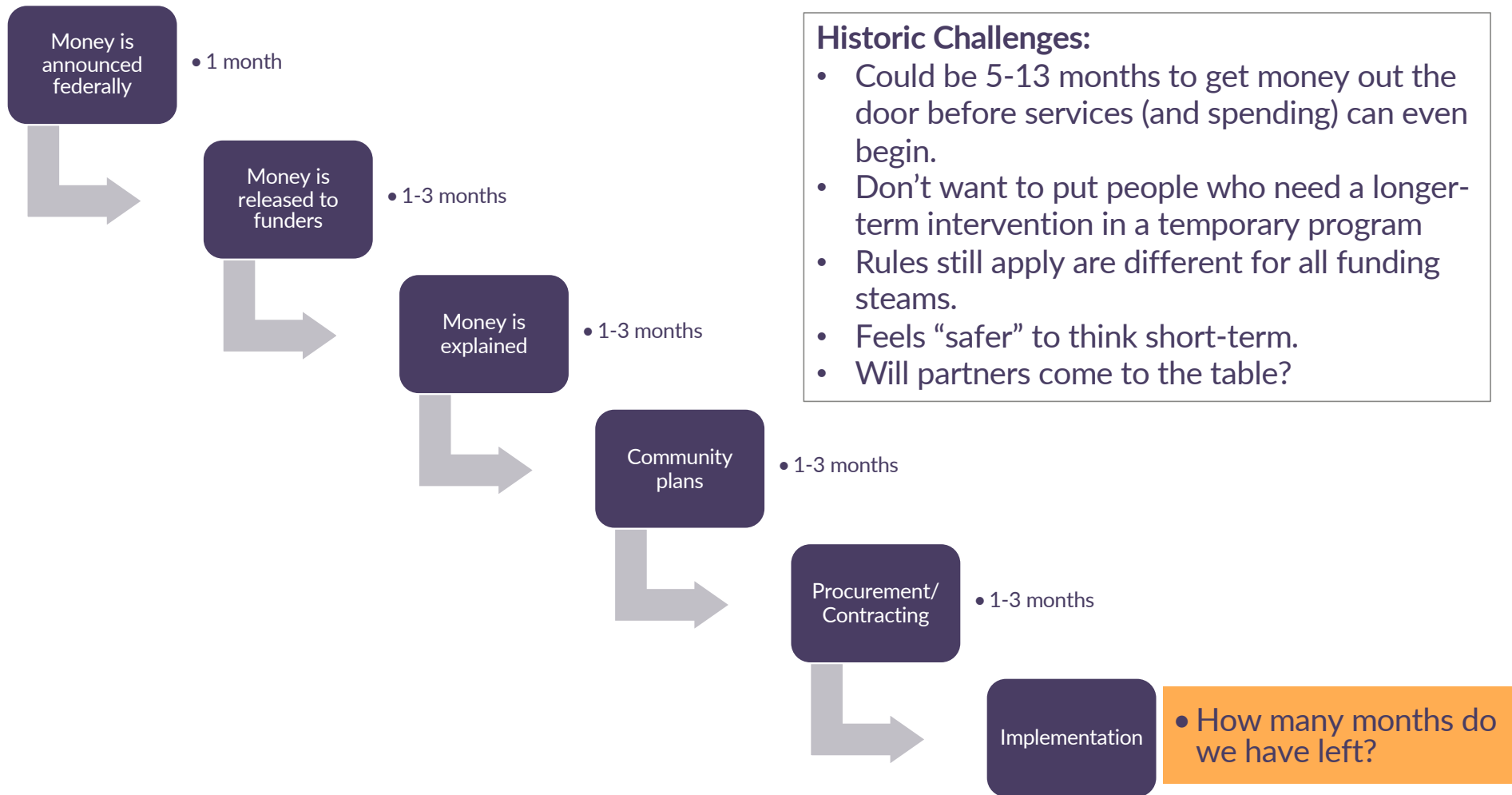
Not used to having the
opportunity to ask for what
we need.

Synthesizing the plans

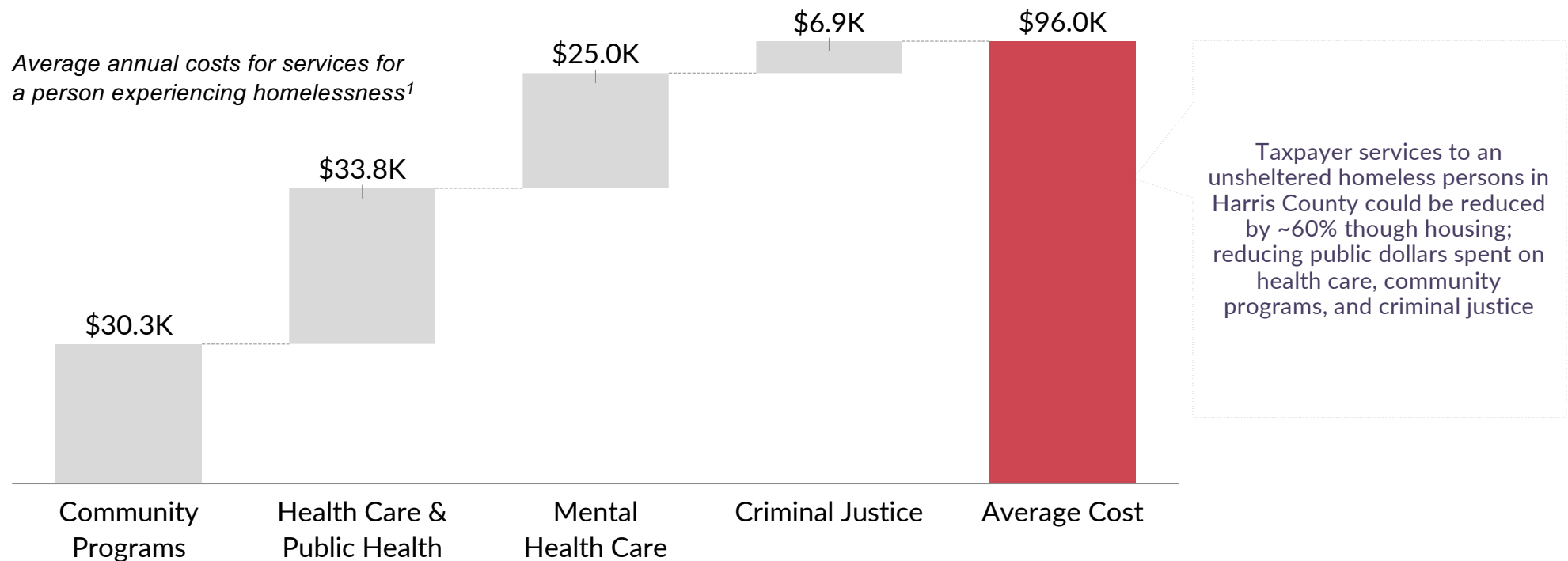
THE WAY HOME CONTINUUM OF CARE (COC) HAS BEEN DEVELOPING A **FIVE-YEAR STRATEGIC PLAN** TO PREVENT AND END HOMELESSNESS IN HOUSTON AND HARRIS, FORT BEND, AND MONTGOMERY COUNTIES.

THE PROPOSED CARES COMMUNITY-WIDE HOUSING PLAN OUTLINES A WAY TO USE NEW FEDERAL FUNDING COMING TO OUR REGION TO **SLOW THE SPREAD OF THE CORONAVIRUS** BY IMPLEMENTING THE HOUSING INTERVENTIONS THAT WERE ALREADY PART OF THE FIVE-YEAR PLAN ON AN EXPEDITED TIMELINE.

Temporary funding timeline challenges



Cost of providing services can be substantial, but potentially could be mitigated/lessened through providing housing and targeted programming



1. This cost estimate assumes that an individual engages with all departments in Harris County providing services for an individual experiencing homelessness during a single fiscal year; costs for services funded by county general revenue, federal, state, or foundation funds received by Harris County
Source: Community Impact Newspaper, Harris County Commissioners Court Analyst's Office, Coalition for the Homeless

Political Investment: Once in a Lifetime Opportunity

Homelessness is expensive



Housing is healthcare



.....

Community COVID Housing Program

On July 1, Harris
County, Houston, &
the Coalition
announced \$65M plan
to serve 5,000 people
by October 2022



Why?

Reduce

Reduce the spread of COVID by using housing as healthcare

Decrease

Decrease the burden on healthcare system & reduce costs

Transform

Transform the homeless response system

Get ahead

Get ahead of future demand for crisis housing services due to the economic impact of COVID

Accelerate the work of The Way Home

Bridge to Permanent Supportive Housing

12-Month Rapid Re-housing

Diversion

Auxiliary/ Social Distancing Emergency Shelter

Mental Health/Behavioral Health Case Management

Enhanced Street Outreach

PSH Housing Preservation

System Landlord Engagement

Community COVID Housing Program (CCHP)



1,700 SERVED IN RRH:
6 AGENCIES



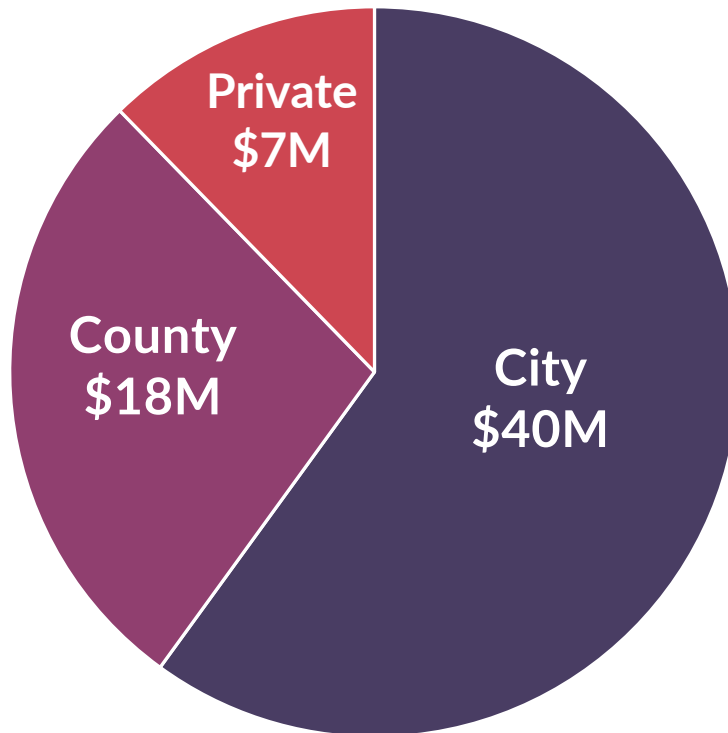
1,000 SERVED IN BRIDGE TO
PSH:
4 AGENCIES



2,000 SERVED IN DIVERSION:
4 AGENCIES

Lead Agency as project management backbone organization

CCHP Funding



- 90% of Funding = Federal
- 70% of Funding = COVID related (federal)

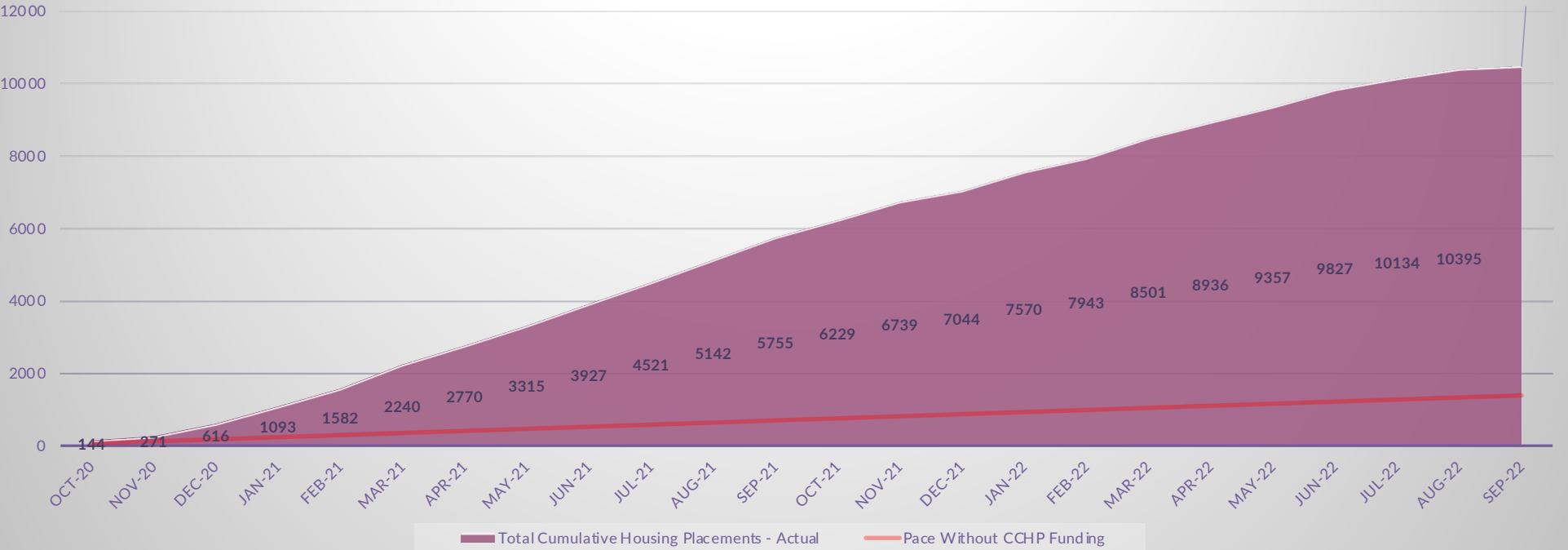
City	
HOME TBRA	\$8M
ESG-CV I	\$6.5M
ESG-CV II	\$9M
CDBG-CV	\$11.7M
CARES-T	\$4.8M
County	
CDBG	\$5.6M
ESG-CV I	\$3.5M
ESG-CV II	\$6.9M
CDBG-CV	\$1.8M
State	
ESG-CV	\$300K
Private	
Private	\$7M

Braiding of Funding

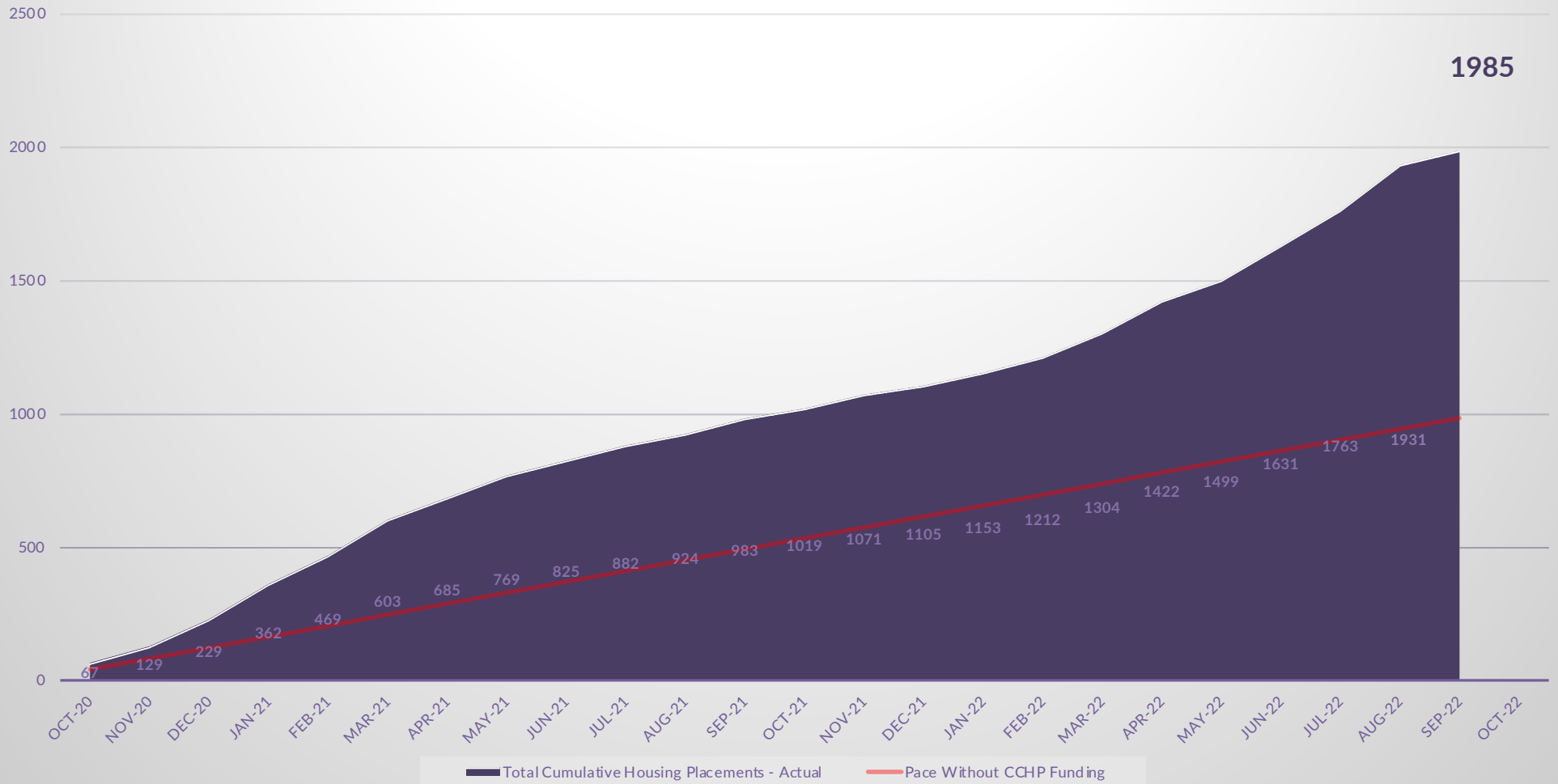
Budget Summary - 24 Months	Total Need	City				County				State	CARES Treasury	Private
Program Activities		ESG-CV	CDBG-CV	HOME TBRA	ESG-CV2	CDBG	ESG-CV1	ESG-CV2	CDBG-CV	ESG-CV		
DV Emergency Shelter	\$ 647,637	\$ 647,637										
Navigation PSH Bridge	\$ 1,500,000				\$ 164,942				\$ 1,335,058			
Navigation RRH	\$ 1,205,866	\$ 1,205,867										
Case Management PSH	\$ 5,116,800				\$ 681,741	\$ 4,435,059						
Case Management RRH	\$ 7,752,000		\$ 4,683,554		\$ 3,068,446							
Rental Assistance PSH	\$ 6,376,500				\$ 1,176,500		\$ 705,867	\$ 4,494,133				
Rental Assistance RRH	\$ 12,790,800	\$ 4,673,793		\$ 8,000,000	\$ 117,007							
Mental Health CM	\$ 900,000					\$ 900,000						
Diversion (CM)	\$ 5,200,000						\$ 2,794,133	\$ 2,405,867				
Diversion (financial)	\$ 5,277,776		\$ 2,076,151		\$ 1,707,000							\$ 1,494,625
Landlord Engagement/Fees	\$ 4,088,751										\$ 682,800	\$ 3,405,951
Move-in Kits & Furniture	\$ 3,220,800										\$ 3,220,800	\$ -
Prevention financial	\$ 1,000,000				\$ 401,667						\$ 598,333	
Prevention CM	\$ 560,000				\$ 373,333						\$ 186,667	
PHA Operations	\$ 1,022,224		\$ 1,022,224									
Program Ops	\$ 4,816,277		\$ 3,886,394			\$ 464,941			\$ 464,942			
Basic Needs	\$ 1,509,179											\$ 1,509,179
Project Management	\$ 1,606,539											\$ 1,606,539
Outreach	\$ 408,851									\$ 308,851	\$ 100,000	
Total Allocated	\$ 65,000,000	\$ 6,527,297	\$ 11,668,323	\$ 8,000,000	\$ 7,690,636	\$ 5,800,000	\$ 3,500,000	\$ 6,900,000	\$ 1,800,000	\$ 308,851	\$ 4,788,600	\$ 8,016,294

The Way Home System Performance CCHP Funding People Served Tracker

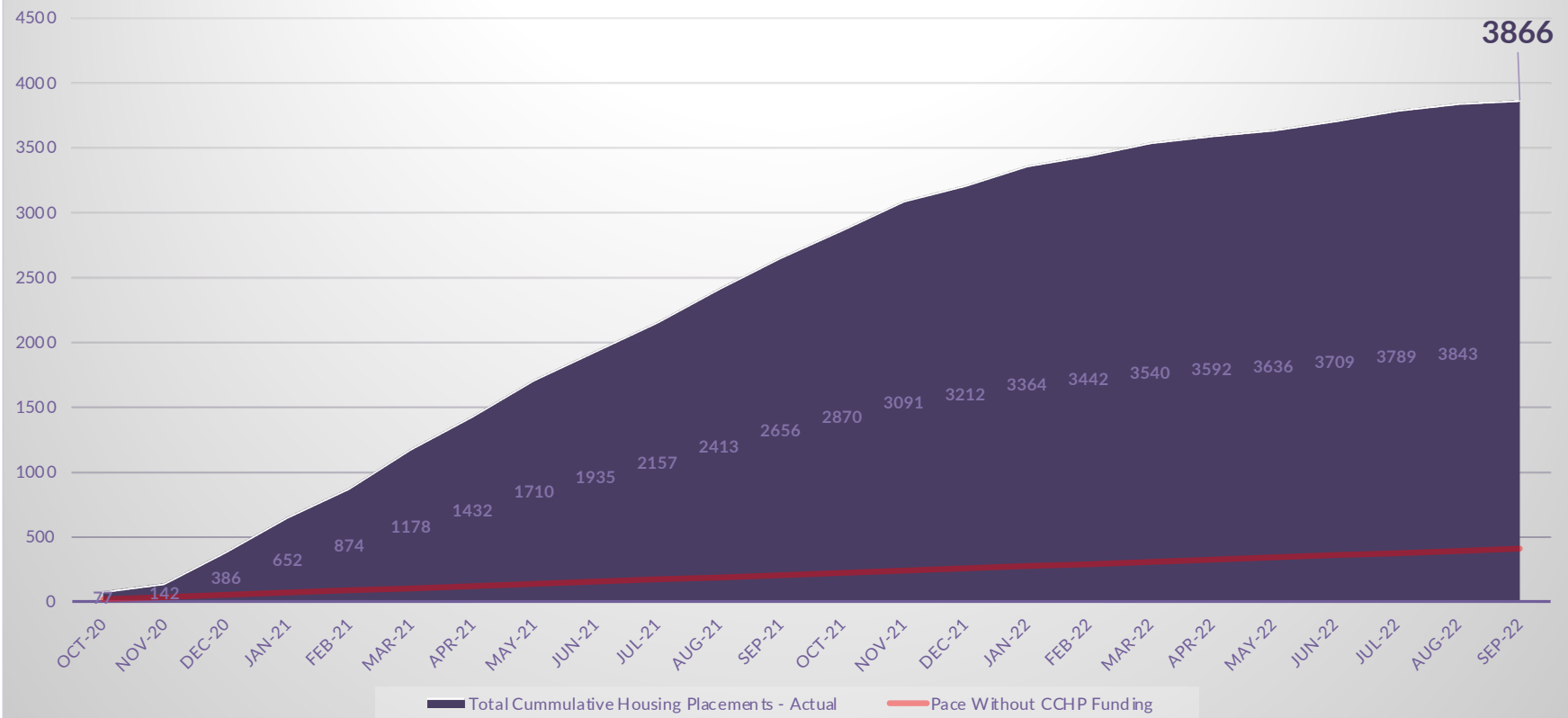
September 20, 2022



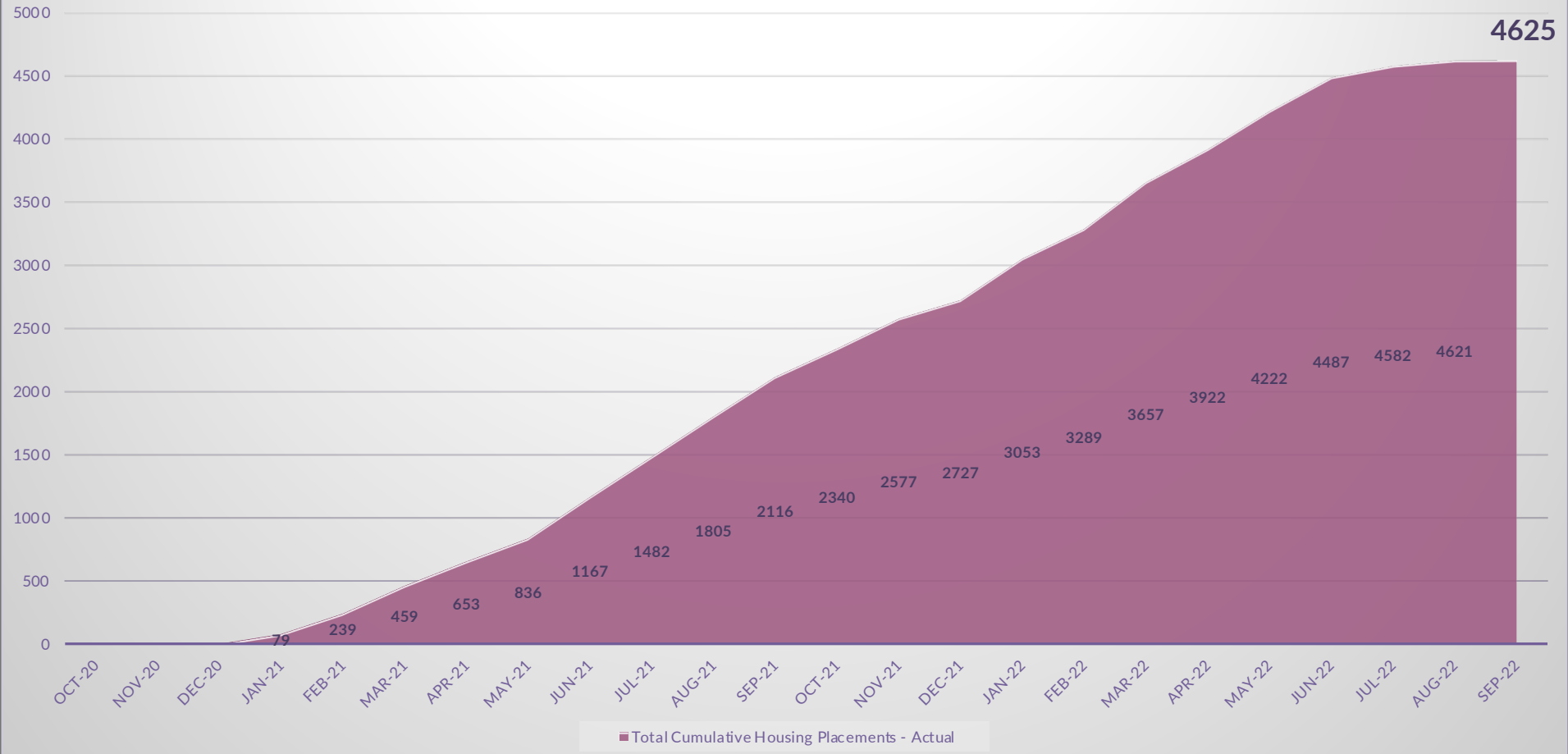
CCHP - PSH Placements Tracker



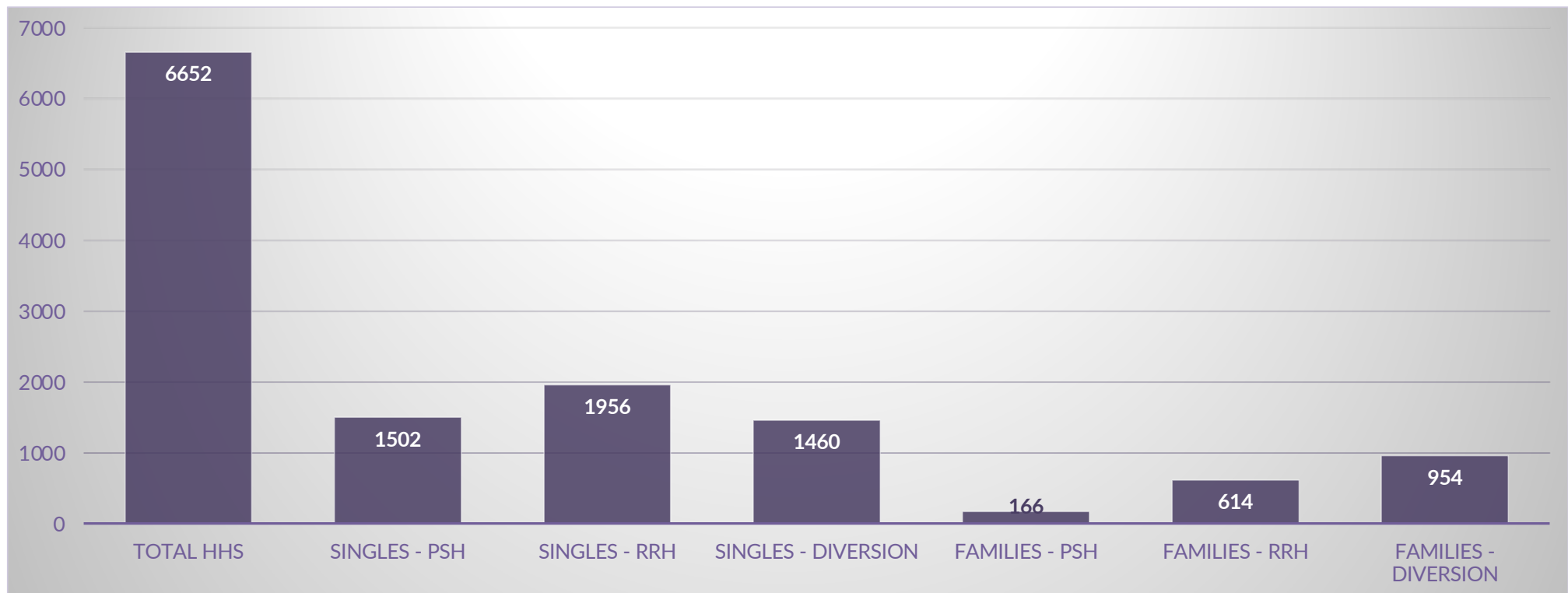
CCHP - Dynamic RRH Placements Tracker



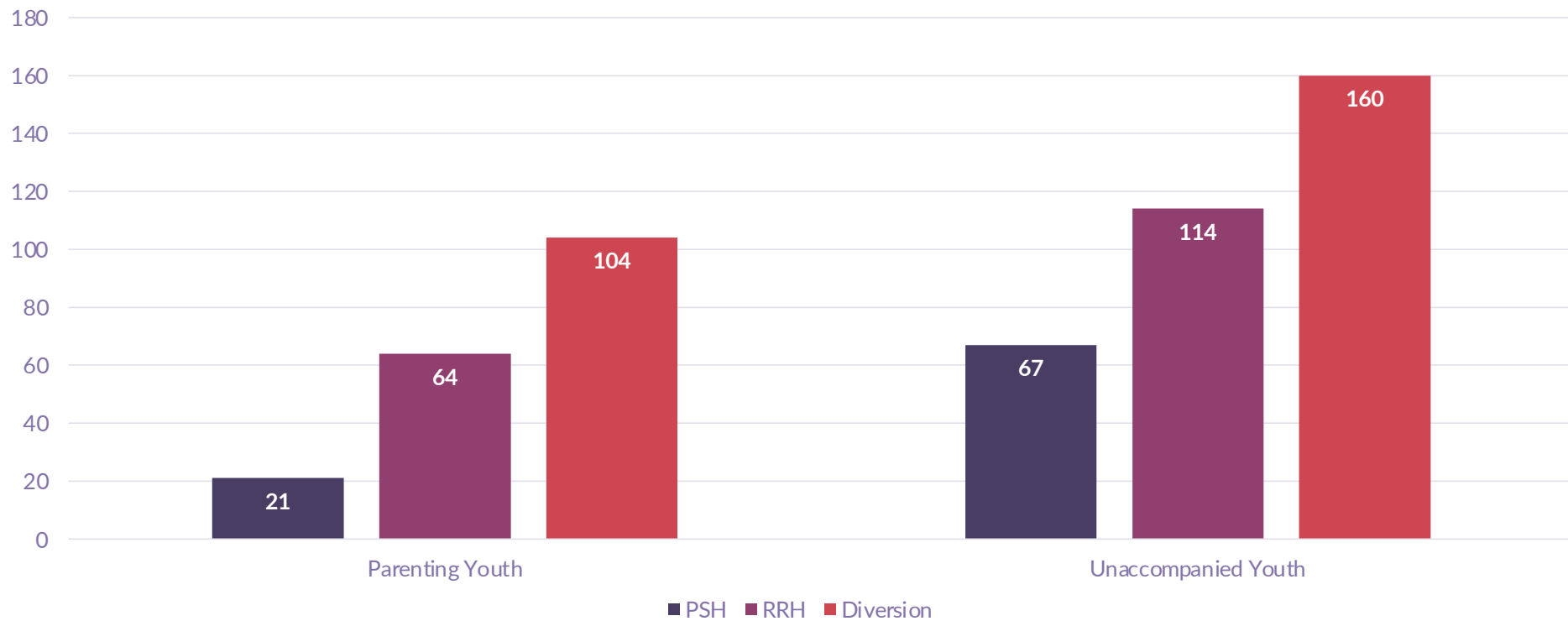
CCHP - Diversion Placements Tracker



Households*



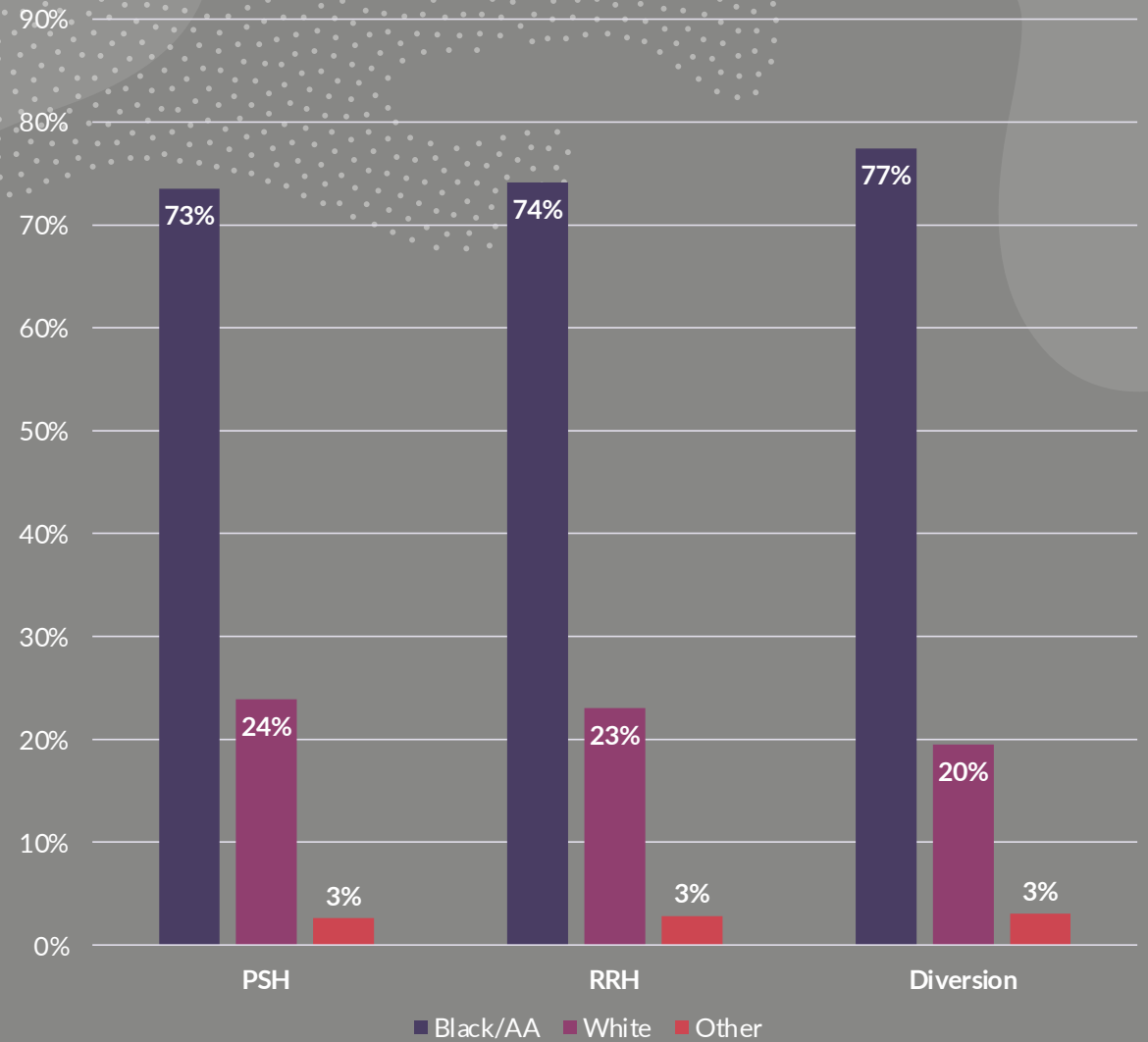
*Not all Diversion clients receive housing assistance



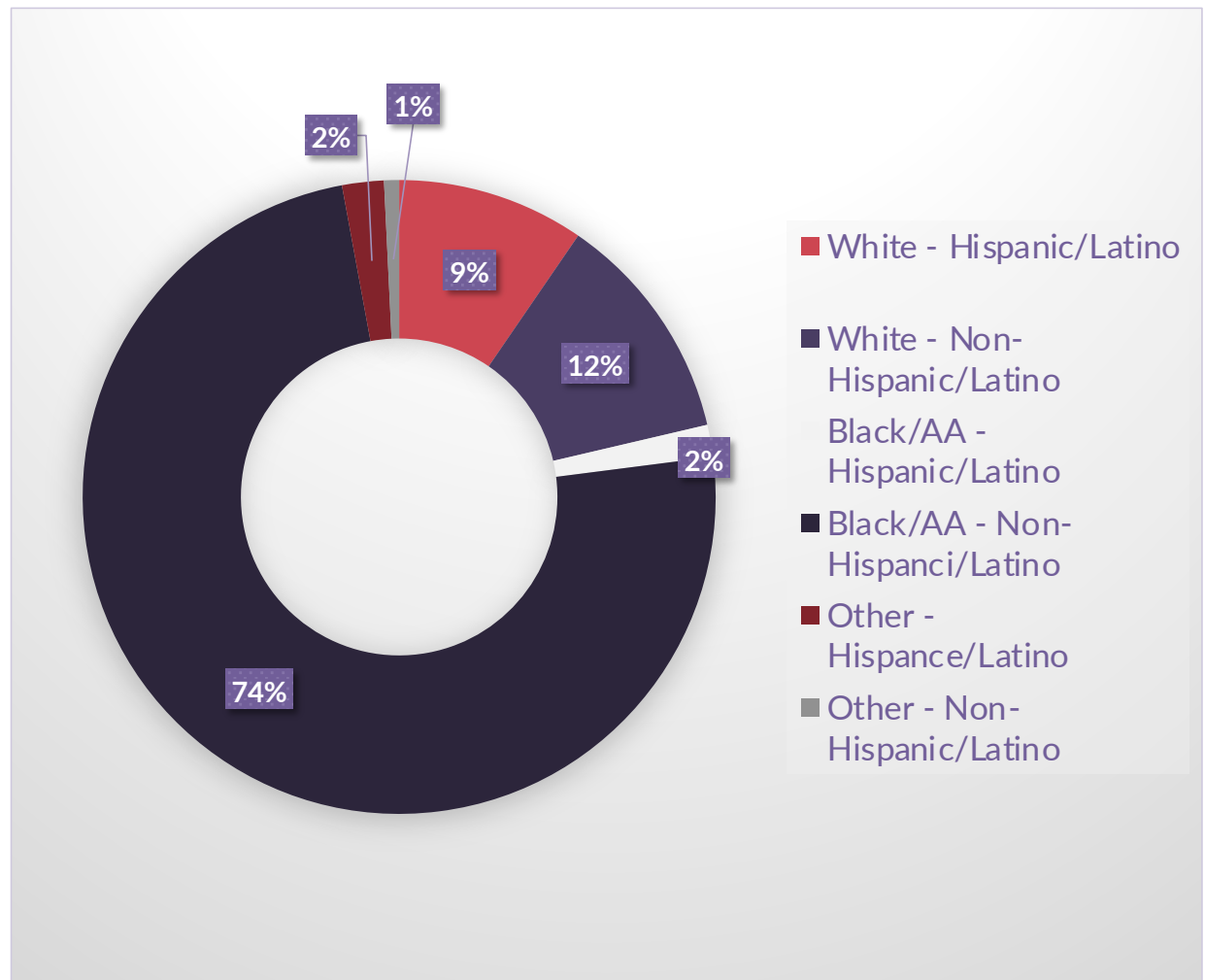
*Household numbers

Youth Data*

Race data by program



Ethnicity Data



CCHP has been highly effective

CCHP 1.0 Goals

- Embrace Housing as Healthcare
- Prevent the spread of COVID-19
- Decrease use of emergency services due to COVID-19
- Increase reach and support of targeted populations (e.g., unincorporated areas of our county)
- Directly address homelessness with housing and services
- Reduce encampments and chronic homelessness
- Reduce unsheltered homelessness

CCHP 1.0 Outcomes

- 10,000+ people served
- Exceed goal of 5,000 in first year
- Encampment strategy taken to scale
- HUD Encampment Response Guide created for national distribution
- Create up to 150 jobs
- Collective investment strategy implemented at new scale
- First commitment of county general revenue
- Homelessness decreased while other communities saw an increase
- Fully expanded landlord engagement efforts

Increased capacity & capabilities

- 5,500+ housing units secured from private landlords
- Built out and implemented homeless diversion, outreach, and Behavioral Health Response Teams (BHRT)
- Highly effective and efficient system management, providing standardized access and assessment, and accelerated permanent housing placements
- Proven results from collaborative and coordinated funding structure
- Respite Rehab & Re-entry facility
- Advocacy for Landlord Engagement to be a HUD eligible ESG-CV expense

Landlord Engagement

Act as the primary advocate, or "case manager" for our landlords

Simplify program funding streams, payment processes paperwork, and services

Use feedback from landlords to advise system changes in practice and funding

Check-in regularly with landlords to troubleshoot issues & provide updates

Provide education for property office staff on vulnerable populations and housing programs

Payment of Landlord Incentive Fees for every unit dedicated to the system

Negotiations of tenancy selection policies/exceptions

63% reduction in homelessness since 2011

Overall Homelessness

63%

Chronic Homelessness

69%

Family Homelessness

82%

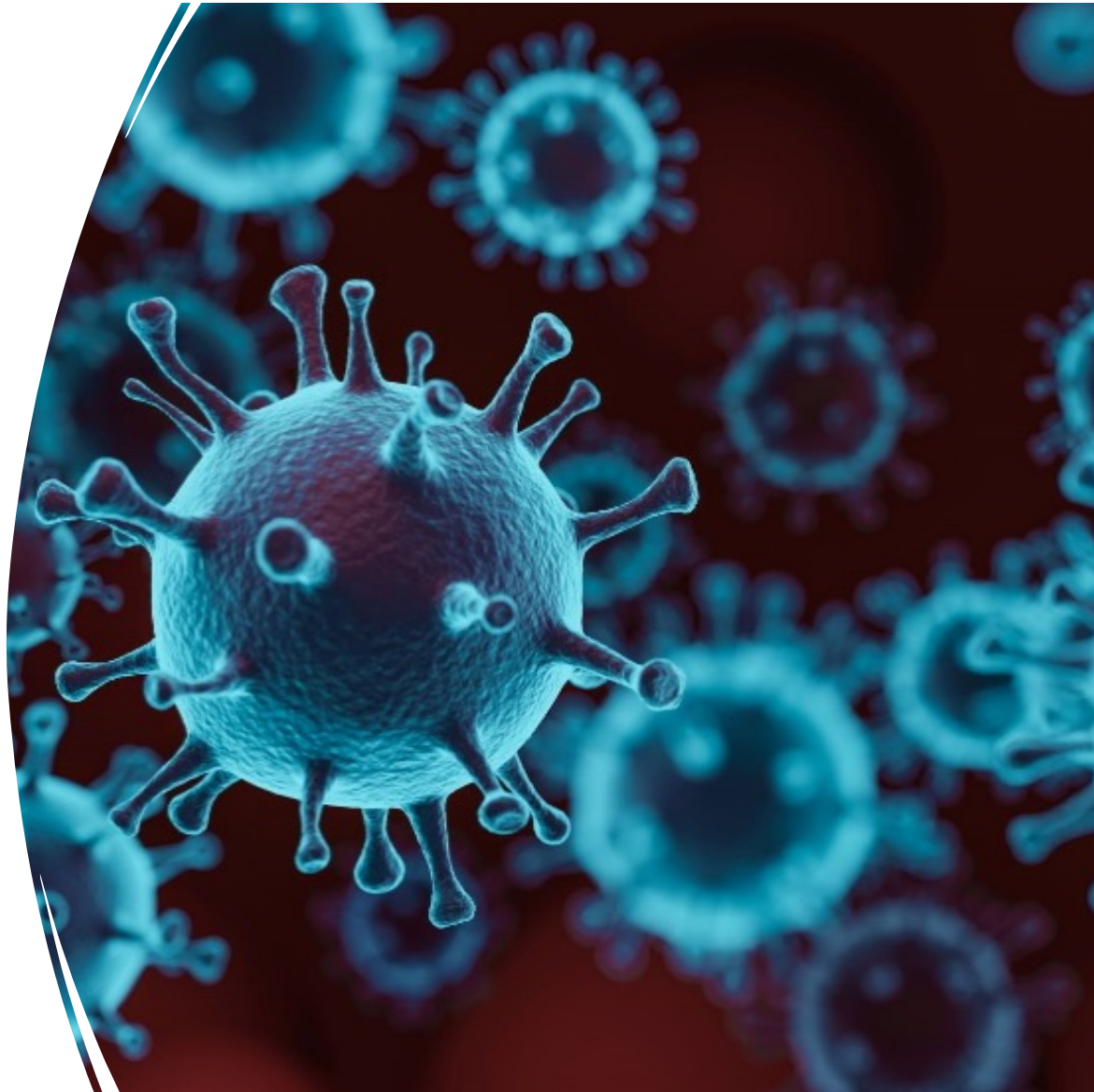
Veteran Homelessness

84%

Functional Zero - 2015

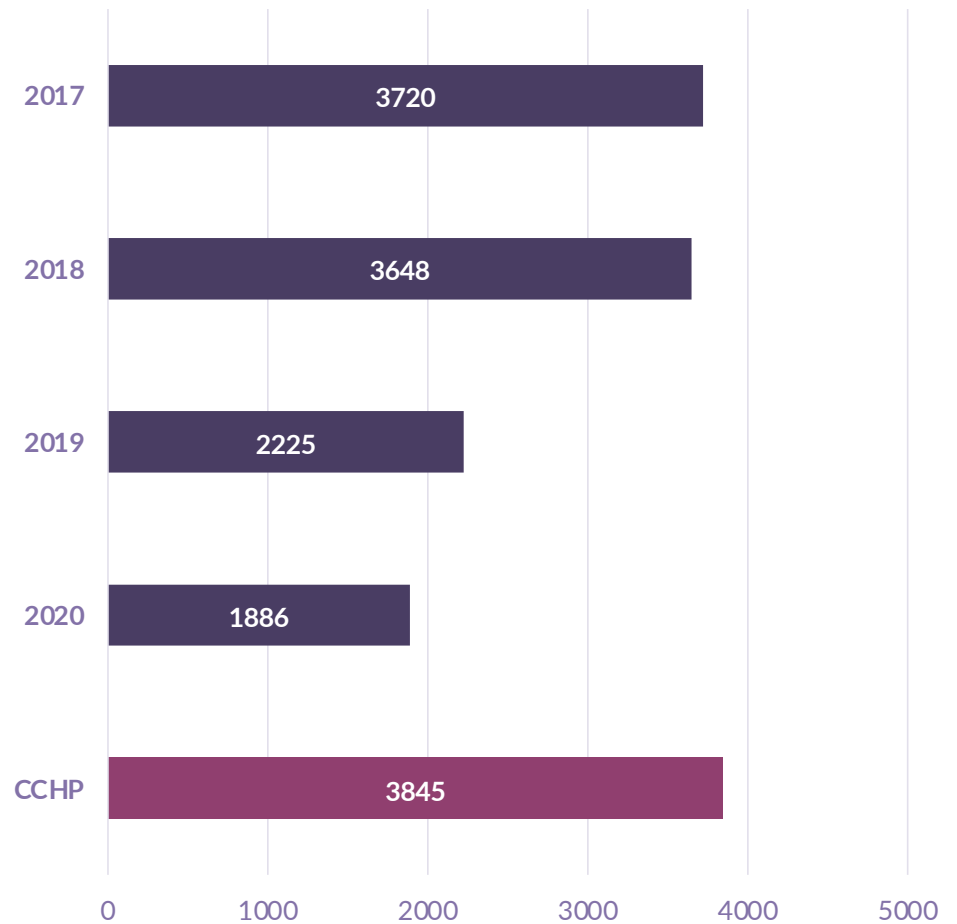
Results Suggest Housing-Focused Pandemic Response Kept Numbers Down

- In 2021 alone, partners of TWH placed more than 3,870 people into permanent housing through the CCHP
- 50% of these were living unsheltered prior to being housed
- 16% were sheltered



CCHP Impact

We have housed as many people in one year of CCHP as almost the past two years combined, & more than the two years prior



Outcomes

PSH

- 80% of clients housed in PSH remain housed 6 months after exit.
- Result = 100% of PSH clients remain housed

RRH

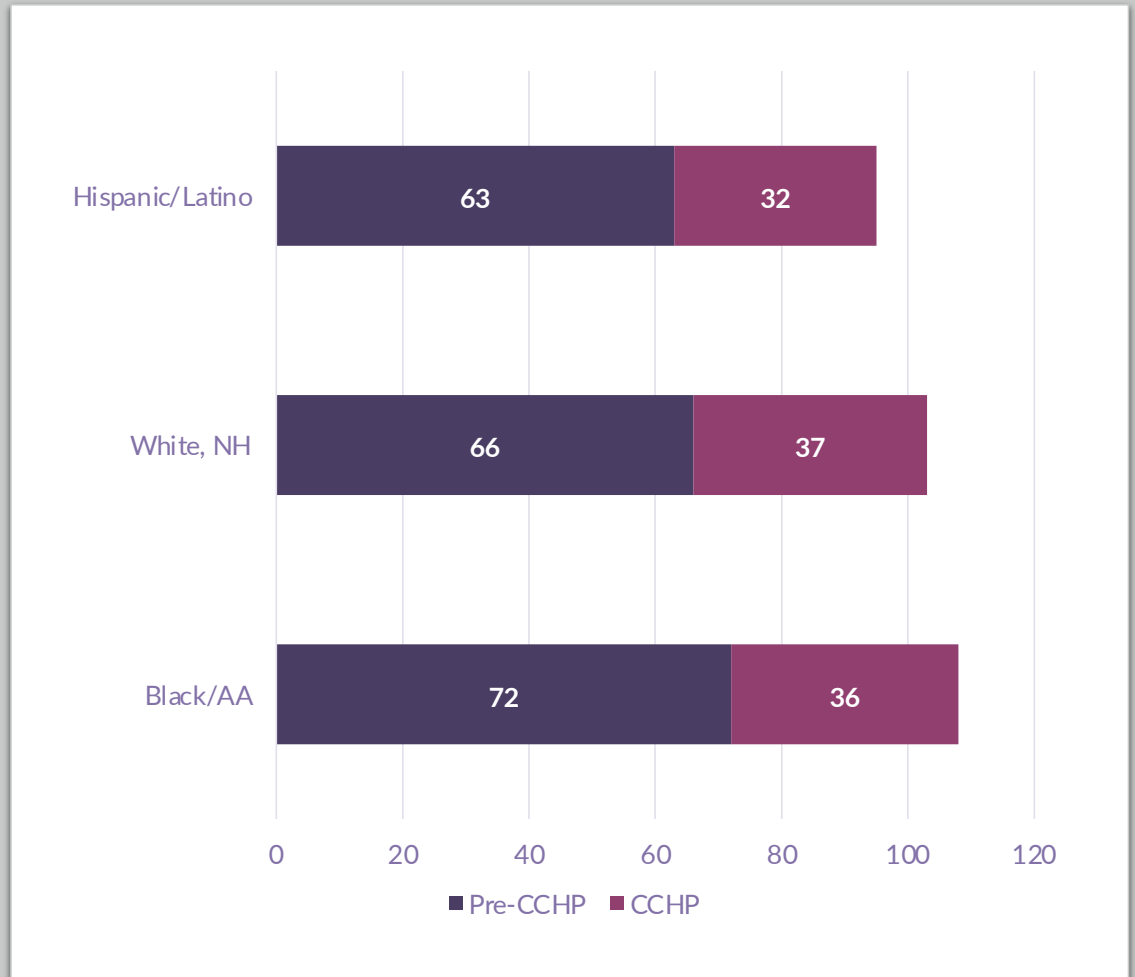
- 80% of clients housed in RRH remain housed 6 months after exit.
- Result = 98% of RRH clients remain housed

Diversion

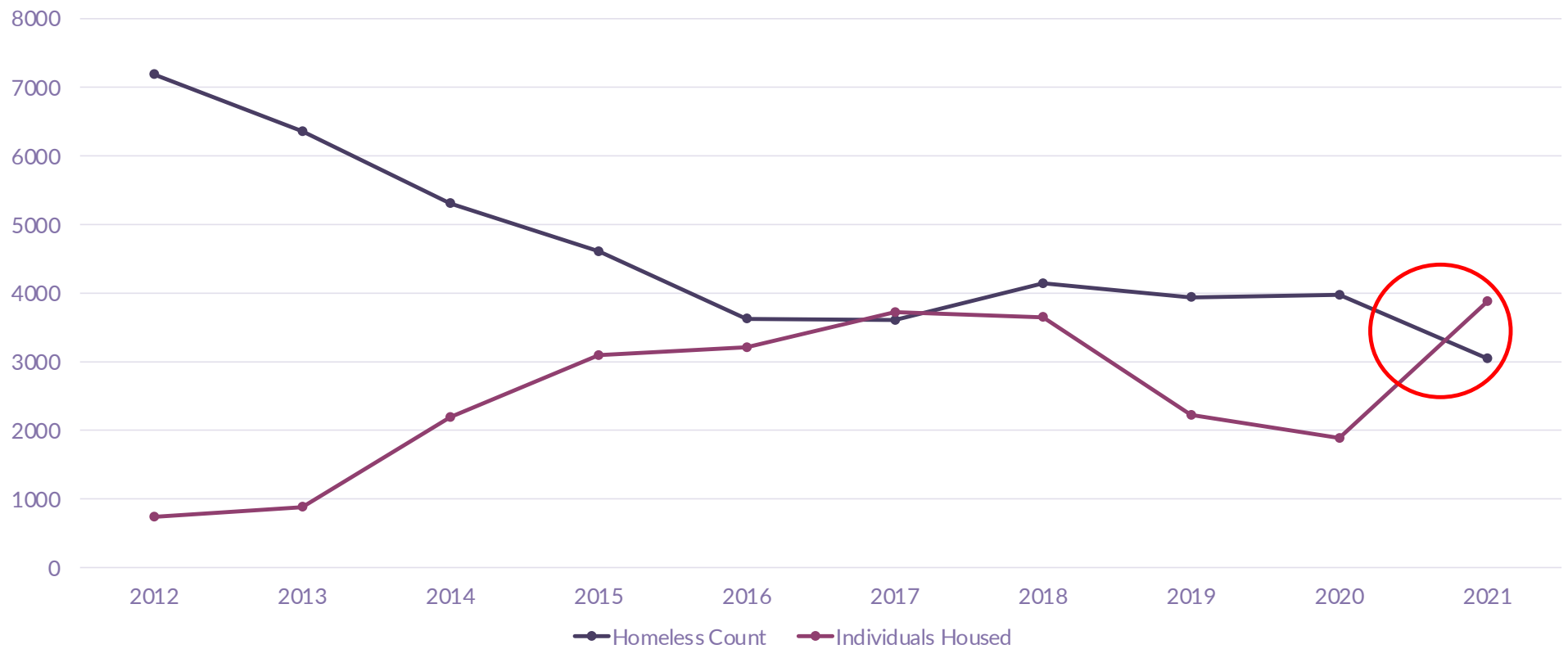
- 80% of diversion clients do not enter the homeless response system within 6 months of exit.
- Result = 84% of diversion clients did not enter the homeless response system.

Race/Ethnicity - Referral to Lease-Up

- Unit acquisition & holding fees could have some effect on equalizing time to housing across racial demographics



Houston leads the nation in housing & reducing homelessness



HOUSTON CHRONICLE

THURSDAY, JANUARY 27, 2022 • HOUSTONCHRONICLE.COM • VOL. 121, NO. 106 • \$2.00 ★★

City, Harris County invest \$100M in plan to cut homelessness in half

By R. A. Schuetz
STAFF WRITER

Houston and Harris County announced Wednesday afternoon a \$100 million increase in funds they are funneling into efforts to reduce homelessness in the area. They had previously committed \$65 million in federal COVID-related funding to the initiative.

"In Houston, we either go big or we go home," said Mayor Syl-

vester Turner in a press conference announcing the funds. "And today, we are going big so... Houstonians can go home." He said he hoped the funds would help cut the region's homeless population in half by helping people secure housing.

"Housing is a human right," said Harris County Judge Lina Hidalgo. "And in Harris County, housing is something we fight for together."

The announcement came

hours after city council voted, 13 to 4, to fund the transformation of a city-owned building in Fifth Ward into a place where people moved out of an encampment can live, along with pets and loved ones, while they await their permanent housing. The facility, known as a navigation center, is key to a plan by the city, Harris County, and their partners to reduce the number of people living in the streets.

Homeless continues on A8



Jon Shapley / Staff file photo

Police officers hand out blankets last year. A new program is moving people from encampments to permanent housing.

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"In Houston, we either go big or we go home. And today, we are going big so...Houstonians can go home!" –Houston Mayor, Sylvester Turner

Houston and Harris County announce increased investment in efforts to reduce homelessness by \$100 million.

Houston Chronicle
Thursday January 27, 2022

CCHP Phase 2:

*Vision for an
Advanced
Homelessness
Response System*

2021 - 2024

- Serve an additional 7,000 unique clients
- Fully leverage EHV assistance from 2 largest PHAs
- Continue the transformation of the homelessness response system
- Add new & enhanced client supports for greater long-term success
- Work to end chronic & unsheltered homelessness
- Address all large encampments
- Add capacity using permanent Navigation Center

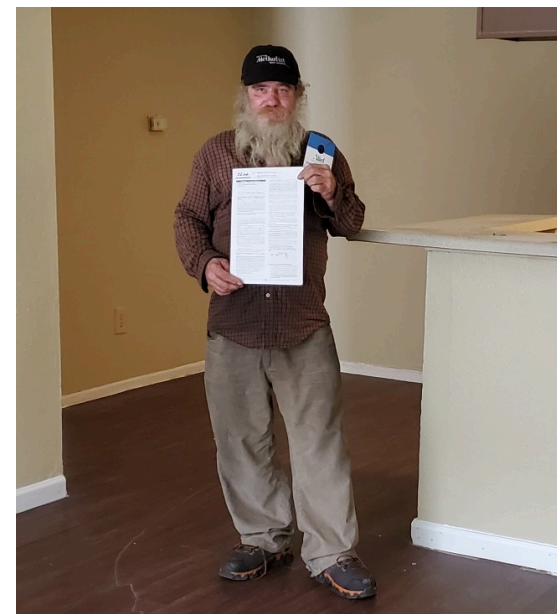
Braiding of Funding – Phase 2

Budget Summary: 9/21 - 12/24			City		County		State		Private	
Activity	Indiv Served	Total Need	ESG-CV	CDBG	ARPA Treasury 1	ARPA Treasury 2	ERA 1	ERA 2		
PSH EHV Vouchers	1,150	\$ 11,885,500	\$ -	\$ -	\$ 2,730,626	\$ 611,050	\$ 3,210,000	\$ 5,065,500	\$ 500,000	\$ -
Apartment Fees		\$ 1,440,000	\$ -	\$ -	\$ 1,777,887	\$ -	\$ -	\$ -	\$ -	\$ -
Case Management / Services		\$ 7,605,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 4,605,000	\$ -	\$ (0)
Furniture & Welcome Baskets		\$ 1,260,000	\$ -	\$ -	\$ 704,500	\$ 555,500	\$ -	\$ -	\$ 500,000	\$ -
Utilities		\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Admin		\$ 1,080,500	\$ -	\$ -	\$ 248,239	\$ 55,550	\$ 210,000	\$ 460,500	\$ -	\$ -
PSH EHV Vouchers - DV	331	\$ 2,213,200	\$ -	\$ -	\$ 849,090	\$ 279,510	\$ 317,050	\$ 738,100	\$ -	\$ -
Apartment Fees		\$ 387,200	\$ -	\$ -	\$ 387,200	\$ -	\$ -	\$ -	\$ -	\$ -
Case Management / Services		\$ 1,100,000	\$ -	\$ -	\$ 300,000	\$ -	\$ 235,000	\$ 565,000	\$ -	\$ -
Furniture & Welcome Baskets		\$ 338,800	\$ -	\$ -	\$ 84,700	\$ 254,100	\$ -	\$ 106,000	\$ -	\$ -
Project Management		\$ 186,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 106,000	\$ -	\$ -
Admin		\$ 201,200	\$ -	\$ -	\$ 77,190	\$ 25,410	\$ 22,050	\$ 67,100	\$ -	\$ -
Navigation	3,322	\$ 7,425,000	\$ -	\$ 3,547,500	\$ 15,750	\$ -	\$ 2,086,500	\$ 1,236,497	\$ 163,753	\$ -
Navigation - CCHP & System	1,500	\$ 5,250,000	\$ -	\$ 2,100,000	\$ 14,318	\$ -	\$ 1,950,000	\$ 1,185,682	\$ -	\$ -
Navigation - DV	331	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Navigation	1,491	\$ 1,125,000	\$ -	\$ 1,125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Admin		\$ 675,000	\$ -	\$ 322,500	\$ 1,432	\$ -	\$ 136,500	\$ 50,815	\$ 163,753	\$ -
New PSH Vouchers - Pipeline (Services/Rental)	490	\$ 6,643,275	\$ -	\$ 224,320	\$ -	\$ 6,418,955	\$ -	\$ -	\$ (0)	\$ -
Kingsland Park- early 2022	15	\$ 554,893	\$ -	\$ -	\$ -	\$ 554,893	\$ -	\$ -	\$ -	\$ -
Enclave at Lake Pointe- early 2022	15	\$ 554,893	\$ -	\$ -	\$ -	\$ 554,893	\$ -	\$ -	\$ -	\$ -
The Arbor at Wayforest- early 2022	15	\$ 554,893	\$ -	\$ -	\$ -	\$ 554,893	\$ -	\$ -	\$ -	\$ -
Richcrest Apartments- early 2022	5	\$ 191,907	\$ -	\$ -	\$ -	\$ 191,907	\$ -	\$ -	\$ -	\$ -
Seaside Lodge at Chesapeake Bay- early 2022	15	\$ 554,893	\$ -	\$ -	\$ -	\$ 554,893	\$ -	\$ -	\$ -	\$ -
Northwood Apartments- early 2022	15	\$ 544,025	\$ -	\$ -	\$ -	\$ 544,025	\$ -	\$ -	\$ (0)	\$ -
Bluestem Apartments- summer 2022	5	\$ 191,907	\$ -	\$ -	\$ -	\$ 191,907	\$ -	\$ -	\$ -	\$ -
The Hollows- early 2022	15	\$ 554,893	\$ -	\$ -	\$ -	\$ 554,893	\$ -	\$ -	\$ -	\$ -
Granada Terrace	5	\$ 191,907	\$ -	\$ -	\$ -	\$ 191,907	\$ -	\$ -	\$ -	\$ -
Sunrise Orchard/Loft	62	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Change Happens/The Citadel	11	\$ 389,731	\$ -	\$ 103,320	\$ -	\$ 286,411	\$ -	\$ -	\$ -	\$ -
6160 PSH	24	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
The Hay Center Campus	50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Jackson Hinds	113	\$ 1,533,000	\$ -	\$ 61,000	\$ -	\$ 1,472,000	\$ -	\$ -	\$ -	\$ -
Magnificat Permanent Affordable Housing	119	\$ 826,333	\$ -	\$ 60,000	\$ -	\$ 766,333	\$ -	\$ -	\$ -	\$ -
PSH Preservation	354	\$ 14,729,579	\$ -	\$ 1,449,756	\$ -	\$ 13,279,823	\$ -	\$ -	\$ (0)	\$ -
Dennis St. Services	24	\$ 1,432,323	\$ -	\$ -	\$ -	\$ 1,432,323	\$ -	\$ -	\$ (0)	\$ -
H3 Rental + Utilities	150	\$ 4,537,500	\$ -	\$ -	\$ -	\$ 4,537,500	\$ -	\$ -	\$ -	\$ -
H3 Services		\$ 1,823,850	\$ -	\$ -	\$ -	\$ 1,823,850	\$ -	\$ -	\$ -	\$ -
CCHP 1.0 TSA PSH cont.- Rental + Utilities	150	\$ 3,125,000	\$ -	\$ -	\$ -	\$ 3,125,000	\$ -	\$ -	\$ -	\$ -
CCHP 1.0 TSA PSH cont.- Services		\$ 2,361,150	\$ -	\$ -	\$ -	\$ 2,361,150	\$ -	\$ -	\$ -	\$ -
AFH Parent Leasing Rental	30	\$ 872,256	\$ -	\$ 872,256	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AFH Parent Leasing Services		\$ 577,500	\$ -	\$ 577,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RRH	1,491	\$ 20,117,127	\$ -	\$ 17,666,547	\$ -	\$ 1,589,280	\$ -	\$ -	\$ 861,300	\$ -
Rental Subsidy		\$ 11,145,600	\$ -	\$ 11,145,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Utility Payments		\$ 783,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 783,000	\$ -
Landlord Incentive Fees/Deposits		\$ 1,651,200	\$ -	\$ 1,651,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Case Management / Services		\$ 2,388,897	\$ -	\$ 2,388,897	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Furniture & Welcome Baskets		\$ 1,444,800	\$ -	\$ -	\$ 1,444,800	\$ -	\$ -	\$ -	\$ -	\$ -
Admin		\$ 1,741,350	\$ -	\$ 1,518,570	\$ 144,480	\$ -	\$ -	\$ -	\$ 78,300	\$ -
Carry over RRH Rental		\$ 874,800	\$ -	\$ 874,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Carry over admin		\$ 87,480	\$ -	\$ 87,480	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Dedicated Outreach & Landlord Team	500	\$ 5,183,772	\$ 1,631,474	\$ 2,458,467	\$ -	\$ 395,517	\$ 687,225	\$ 11,089	\$ -	\$ -
Outreach Teams		\$ 1,241,625	\$ 519,225	\$ 82,758	\$ -	\$ 369,642	\$ 270,000	\$ -	\$ -	\$ -
Outreach Team Leads		\$ 615,975	\$ 348,945	\$ 267,030	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Encampment Associates		\$ 532,125	\$ 177,375	\$ -	\$ -	\$ -	\$ 354,750	\$ -	\$ -	\$ -
Landlord Engagement Team		\$ 1,241,625	\$ 172,538	\$ 1,069,087	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Landlord Engagement Team Leads		\$ 739,170	\$ 130,075	\$ 609,095	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Vehicles, Training, Equip, etc.		\$ 342,000	\$ 135,000	\$ 207,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Admin		\$ 471,252	\$ 148,316	\$ 223,497	\$ -	\$ 25,875	\$ 62,475	\$ 11,089	\$ -	\$ -
Temporary Housing	1,000	\$ 7,040,182	\$ -	\$ 4,831,382	\$ -	\$ 2,148,560	\$ -	\$ 60,240	\$ -	\$ -
Temp. Nav Center - Lease+ update timing		\$ 1,386,000	\$ -	\$ 378,000	\$ -	\$ 1,008,000	\$ -	\$ -	\$ -	\$ -
Temp. Nav Center - Operations		\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
Jenson Nav. Center - Operations		\$ 4,014,165	\$ -	\$ 4,014,165	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Admin		\$ 640,017	\$ -	\$ 439,217	\$ -	\$ 140,560	\$ -	\$ 60,240	\$ -	\$ -
Client Supports		\$ 13,995,534	\$ -	\$ -	\$ 633,600	\$ 3,905,000	\$ 3,828,542	\$ 705,947	\$ -	\$ -
Mental Health Support Team		\$ 1,800,000	\$ -	\$ -	\$ 576,000	\$ -	\$ 900,000	\$ 324,000	\$ -	\$ -
Sub. Abuse Support Team		\$ 1,800,000	\$ -	\$ -	\$ -	\$ 450,000	\$ 900,000	\$ 450,000	\$ -	\$ -
DV Mobile Advocacy		\$ 300,993	\$ -	\$ -	\$ -	\$ 106,500	\$ 106,493	\$ -	\$ -	\$ -
Employment		\$ 4,391,310	\$ -	\$ -	\$ -	\$ 1,900,000	\$ 1,105,916	\$ 1,100,000	\$ 285,394	\$ -
SOAR		\$ 4,430,910	\$ -	\$ -	\$ -	\$ 1,200,000	\$ 1,500,000	\$ 1,500,000	\$ 230,910	\$ -
Admin		\$ 1,273,321	\$ -	\$ 57,600	\$ -	\$ 322,025	\$ 348,049	\$ 189,643	\$ -	\$ -
Project/System Management		\$ 5,184,550	\$ 406,780	\$ -	\$ 1,250,717	\$ 3,002,259	\$ 144,932	\$ 376,200	\$ 4,063	\$ (0)
Program Management Existing		\$ 1,252,767	\$ -	\$ 89,655	\$ -	\$ 821,112	\$ 135,450	\$ 342,000	\$ -	\$ -
Program Management Expansion		\$ 3,235,824	\$ 369,800	\$ -	\$ 882,360	\$ 1,908,214	\$ -	\$ -	\$ -	\$ -
HMTS & Dashboards		\$ 165,000	\$ -	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Admin		\$ 471,359	\$ 36,980	\$ -	\$ 113,702	\$ 272,933	\$ 9,482	\$ 34,200	\$ 4,063	\$ -
1 Bedroom Incentives		\$ 550,000	\$ -	\$ -	\$ -	\$ 440,000	\$ -	\$ -	\$ -	\$ -
Broker Fees		\$ 500,000	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -
Admin		\$ 80,000	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -
1000+ Diversion	1000+	\$ 2,000,000	\$ -	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Diversion		\$ 2,000,000	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Admin		\$ 200,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Allocated		\$ 97,168,118	\$ 2,038,254	\$ 32,377,971	\$ 5,479,782	\$ 29,525,876	\$ 13,245,004	\$ 11,932,064	\$ 2,306,392	\$ -



Community COVID HOUSING PROGRAM

Photos courtesy of The Beacon





Community
COVID HOUSING
PROGRAM

Photos courtesy of The Salvation Army of Greater Houston

Looking to 2025



How do we sustain the momentum? (Aka funding)



RRH and Diversion can naturally end but what about EHV's used for PSH? Services? Turnover?



How do we continue to access affordable housing units in a tightening housing market?



How do we change as a lead agency? Is it a permanent change?



Highlighted system capacity gaps and need for policy change (admin, planning, back-office support and other underfunded activities)



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Since 2011**

- BBVA Stadium
- Capacity: 22,039

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