

TX BoS CoC Board—Seat 7 Nominees

August 2024

Table of Contents

Osterline Duclona	1
Debrah Ford.....	3
Felicia Jeffery	4
Rosalinda Jimenez.....	7
Katie Lucas.....	9
Bryan Moffitt.....	11
Jason Priddy	12
Kellie Stallings.....	15

Osterline Duclona

- **Job Title:** Case Manager
- **County where you live and/or work:** Gregg
- **Lived Experience of homelessness?** No
- **Affiliated with a HUD Continuum of Care (CoC) Program-funded project and/or Emergency Solutions Grant (ESG) Program-funded project operating in the TX BoS CoC?** Yes
- **If yes, indicate your role:** Employee
- **Are you the Chair of a Local Homeless Coalition (LHC) in the TX BoS CoC?**
No

1. Please describe your personal and/or work experience with the population you would be representing in Seat 7, if elected.

I work with homeless veterans for 8 years as a case manager within the BoS CoC. I also, work in collaboration with the PHA, and VA administration to assist clients with more permanent supportive housing opportunities.

2. Please describe how you have participated in the TX BoS CoC in the past.

I have participated in the TX BoS CoC by volunteering for the chair member position for the past 6 years for the NET homeless coalition. Lead trainer for the Point-in-Time count lead, and have participated in the PIT count and resource day for 7 years.

Participate in SSVF training, meeting, and conferences. Current user of HMIS, collaborate with HMIS CEAP workgroup team.

3. Please describe your experience, if any, working with the HUD Continuum of Care (CoC) Program or similar programs focused on ending homelessness (ESG, SSVF, PATH, and RHY).

I have collaborated with the PHA on keeping up with HUD standards, and regulations for continuum of care clients. I have worked and currently working in SSVF grant with Community Healthcore. Familiar with ESG, HUD-VASH, transitional housing, and grant per-diem.

4. Please describe your experience, if any, serving on a board of directors, including any leadership roles.

I have served as a board of director for the NET homeless coalition for 7 year, Team lead in my current position as a case manager. Lead SNOFA and Coordinated Entry bi-monthly meeting.

5. Please describe your experience, if any, with managing grants.

I keep up with the spending amount for the SSVF grant to assist client. I collaborate with my supervisor on client spending, and adjust o budget changes as needed to assist clients. Review spending tracker to ensure accuracy and spending limits.

6. Please describe your specific skills that can benefit the CoC.

I have my masters in behavioral psychology, my doctorate in developmental psychology, registered community health worker(CHW), and have worked in the mental health field for the past 8 years. I have worked with various population, and have attend training on how to support my client. I participate in zero suicide initiative, mental health training, CPR certified, SOAR certified, AAIST certified, and military competency training. My specific skills will be beneficial within the CoC by sharing the knowledge and information I gain from my experience in the field to improve the way we assist clients. Also, engage with other communities to better understand how they are affect and how to work on providing better support.

7. Why do you want to serve on the CoC Board?

I would like to serve on the board, because I feel like the change begin with me. In order for me to make a difference in the community, I have to understand what they need. In addition, serving others is my passion. I must acknowledge that this work is not easy, but I would like to be a part of the solution. Furthermore, I like to learn, and learning from others provides me the opportunity to better understand my drive for wanting to serve the community.

8. If you are elected to the board, what do you plan to work on and accomplish?

If elected, I plan to work on being an advocate for those who do not have a voice. How to better collaborate with I will be a trusted listener with a genuine desire to help and guide. In addition, I will be curious, innovative, and develops a strong and trusting relationship to the board members and our mission.

9. What else would you like the CoC members to know about you?

I would like to board to know that I am very passionate about what I do, I love to learn, and help an any way I can. I like to be a part of the solution and be a bride for those who need it the most. While I am not a teacher by profession, I do love to teach others about what I do, what I represent, the reasons for wanting to make a difference in the lives of the people I serve or come in contact with. I would like to get out of my comfort zone and learn more about leadership, grant proposal, and the various communities we serve

Debrah Ford

- **Job Title:** TX BoS CoC Lived Experience Committee Member
- **County where you live and/or work:** Bell
- **Lived Experience of homelessness?** Yes
- **Affiliated with a HUD Continuum of Care (CoC) Program-funded project and/or Emergency Solutions Grant (ESG) Program-funded project operating in the TX BoS CoC?** Yes
- **If yes, indicate your role:** Other
- **Are you the Chair of a Local Homeless Coalition (LHC) in the TX BoS CoC?**
No

1. Please describe your personal and/or work experience with the population you would be representing in Seat 7, if elected.

I have been a Certified Peer Specialist through Via Hope. While living a homeless lifestyle for many years and assigned to patient care in the United States Department of Veterans Affairs: Central Texas Veterans Health Care System, I was active in peer intervention. I also added in keeping patients and staff abreast if current issues in the community to include county, district, state and the federal government.

2. Please describe how you have participated in the TX BoS CoC in the past.

I have been working on the Lived Experience Committee webinar, aiding in Bio creation if requested, and various other inquiries whether or not assigned.

3. Please describe your experience, if any, working with the HUD Continuum of Care (CoC) Program or similar programs focused on ending homelessness (ESG, SSVF, PATH, and RHY).

I have written to various government agencies on citizens concerns, to include being a recipient of the programs support.

4. Please describe your experience, if any, serving on a board of directors, including any leadership roles.

I have had many opportunities to serve in leadership positions for director to serve on problem-solving issues. I assisted students in improving their decision-making, as well as, written and verbal communication skills.

5. Please describe your experience, if any, with managing grants.

Managing a budget yes, the protocols for grants no.

6. Please describe your specific skills that can benefit the CoC.

My administrative savvy, my detective style research skill, my ability to access an issue and submit a ethical-moral response, etc.

7. Why do you want to serve on the CoC Board?

To be an active participant in setting citizens of the state in a wholesome of living especially when challenged with a shelter void. (Homelessness).

8. If you are elected to the board, what do you plan to work on and accomplish?

Giving the Texas community, to include its leaders some connections to settling the shelter void circumstance (homelessness).

9. What else would you like the CoC members to know about you?

I have a Legal Assisting as from J. Sargeant Reynolds Community College.

Felicia Jeffery

- **Job Title:** Chief Executive Officer at Gulf Coast Center
- **County where you live and/or work:** Brazoria
- **Lived Experience of homelessness?** No
- **Affiliated with a HUD Continuum of Care (CoC) Program-funded project and/or Emergency Solutions Grant (ESG) Program-funded project operating in the TX BoS CoC?** Yes

- **If yes, indicate your role:** Employee
- **Are you the Chair of a Local Homeless Coalition (LHC) in the TX BoS CoC?**
No

1. Please describe your personal and/or work experience with the population you would be representing in Seat 7, if elected.

I am currently the Chief Executive Officer of Gulf Coast Center the designated Local Mental Health Authority (LMHA), Local Intellectual Development Disability authority (LIDDA) authority and Certified Community Behavioral Health Clinic for Galveston and Brazoria counties. I have over a decade of experience in senior leadership and operations management in the certified community behavioral health clinical services industry. Prior to my position at Gulf Coast Center I was the Director of Behavioral Health Services at Bluebonnet Trails Community Service where I spearheaded integrated primary care, mental health IDD, outreach screenings assessment and referral (OSAR), and substance use disorder (SUD) center operations and client services operations spanning 19 center facilities, two residential units, and two step-down homes. I am a Licensed Professional Counselor and started my career as a Adult, Youth & Family case manager. I bring 17 years of experience in the mental health field.

2. Please describe how you have participated in the TX BoS CoC in the past.

As the CEO of Gulf Coast Center, I mentor program leadership in external roles such as PIT Count lead and Coordinated Entry Planning Entity lead for Brazoria and Galveston Counties. I encourage staff's participation in local homeless coalition meetings, ensures staff's attendance for sponsored Texas Homeless Network trainings, and contribute to the Coordinated Entry Steering Committee workgroup in the TX BoS CoC. CoC program leadership reports programmatic and Continuum updates to myself and executive leadership on a weekly to monthly basis.

3. Please describe your experience, if any, working with the HUD Continuum of Care (CoC) Program or similar programs focused on ending homelessness (ESG, SSVF, PATH, and RHY).

In my role, I support program leadership in developing a targeted plan to increase spend down, provide innovative services, and maintain community connections to enhance the Center's Permanent Supportive Housing and PATH programs. Under my leadership, the Center has increased community awareness and education efforts to reduce/end homelessness in our service areas by providing trainings and collaboration opportunities with traditional and non-traditional partners.

4. Please describe your experience, if any, serving on a board of directors, including any leadership roles.

I am a current and founding member of the Galveston County Clubhouse board of trustees. The Galveston County Clubhouse is a peer/member-led nonprofit focused on giving people with mental illnesses a place to seek jobs, housing and social networking opportunities while giving them a place to belong and a sense of community. Through friendships and personal/professional development, they work together to improve the quality of life for all Clubhouse members.

My role on the board was to assist in providing Gulf Coast Center resources such recruiting, and the initial interview of the executive director position and peer support specialist. A temporary location for meetings and so on.

I am also a board member for the Teatro De Artes De Juan Seguin is a non-profit 501(c)3 cultural arts organization that promotes a better understanding of the Mexican American culture.

5. Please describe your experience, if any, with managing grants.

During my time as the Director of Behavioral Health Services at Bluebonnet Trails Community Services I secured twenty million in 1115 Grant funds and successfully achieved 22 outcomes. As CEO of Gulf Coast Center work with the leadership team to see through the completion of grant applications and grant implementation. In FY 23 we submitted grant applications totaling \$28,065,000 worth of funds.

6. Please describe your specific skills that can benefit the CoC.

- Strategic Planning
- Community Engagement
- Person -Centered Thinking approach
- Growth Mindset
- Proven Leadership
- Relationship Building
- Change Management
- Project Management
- Program Implementation and Process Improvement
- Knowledge of grants
- Knowledge of government relations
- Budget Management

7. Why do you want to serve on the CoC Board?

Gulf Coast Center's service areas, Brazoria and Galveston Counties, are steadily increasing their involvement in the TX BoS CoC to reduce and eliminate homelessness in their communities. Brazoria County's advocacy and efforts to address gaps and needs in the community continues to focus on the whole individual. Gulf Coast Center's vision to expand access to services in Brazoria County includes intersectionality of healthcare and housing stability to achieve overall wellness and a better community. I believe serving on the CoC Board will advance local efforts in Brazoria County as this opportunity offers a platform to examine best practices, develop novel solutions, and expand services in the CoC through an inclusive perspective.

8. If you are elected to the board, what do you plan to work on and accomplish?

I want to effectively represent Brazoria Counties needs and be apart of breaking down those barriers to care for unhoused individuals. Brazoria County has a largely rural demographic and is not resource rich. I want to act as a resource for the community as well as provide a mental health perspective to the board.

9. What else would you like the CoC members to know about you?

I bring experience driving strategies within the certified community behavioral health clinical services industry. I believe in being a heart lead organization whose purpose is to be a safe place for individuals to come to care, feel inspired and know that they are part of something bigger than themselves. I try to emulate that belief in my leadership of Gulf Coast Center.

Rosalinda Jimenez

- **Job Title:** Associate Professor/PMNNP and FNP at TTUHSC
- **County where you live and/or work:** Lubbock
- **Lived Experience of homelessness?** No
- **Affiliated with a HUD Continuum of Care (CoC) Program-funded project and/or Emergency Solutions Grant (ESG) Program-funded project operating in the TX BoS CoC?** No
- **Are you the Chair of a Local Homeless Coalition (LHC) in the TX BoS CoC?**
No

1. Please describe your personal and/or work experience with the population you would be representing in Seat 7, if elected.

I am a mental health provider with an additional certification in trauma-focused cognitive behavioral therapy. I have sat on homeless consortiums in the past few years with an emphasis on working together as diverse faith-based community leaders to aid in homelessness in our community.

2. Please describe how you have participated in the TX BoS CoC in the past.

I have not participated in Tx BoS COC in the past

3. Please describe your experience, if any, working with the HUD Continuum of Care (CoC) Program or similar programs focused on ending homelessness (ESG, SSVF, PATH, and RHY).

I have only served in the Homeless Consortium in Lubbock, Texas representing the Catholic Christians of the city in their concern for homeless brothers, sisters, and families. Bishop Placido Rodriguez placed me in this role

4. Please describe your experience, if any, serving on a board of directors, including any leadership roles.

I have served on the Covenant Hospital Board of Directors. I currently serve as a Board Member for the Nurturing Center.

5. Please describe your experience, if any, with managing grants.

I have moderate experience in managing grants.

6. Please describe your specific skills that can benefit the CoC.

I am a mental health provider, dual certified FNP and PMHNP and a trauma expert. I have served homeless communities in Lubbock, Texas as a health care provider and as a servant leader.

7. Why do you want to serve on the CoC Board?

It is an opportunity to bring awareness about homelessness in our community and it opens conversations about ending homelessness within the community.

8. If you are elected to the board, what do you plan to work on and accomplish?

I will ask for the needs of the board and the people it serves as I discern the best approach to aid in those needs.

9. What else would you like the CoC members to know about you?

I have a strong work ethic.

Katie Lucas

- **Job Title:** Counselor at Lubbock Open Door
- **County where you live and/or work:** Lubbock
- **Lived Experience of homelessness?** Yes
- **Affiliated with a HUD Continuum of Care (CoC) Program-funded project and/or Emergency Solutions Grant (ESG) Program-funded project operating in the TX BoS CoC?** Yes
- **If yes, indicate your role:** Employee
- **Are you the Chair of a Local Homeless Coalition (LHC) in the TX BoS CoC?**
No

1. Please describe your personal and/or work experience with the population you would be representing in Seat 7, if elected.

I have held my license as a licensed professional counselor for two years now working at Open Door. I work with individuals who are not housed as well as individuals who are in rapid and transitional housing through our housing programs. I have worked at Open Door for 4.5 years, both in Survivor Housing and at the community center. I feel my experience in this field really allows me to provide feedback on the mental/behavioral health sector. I also have lived experience in homelessness for a brief time during high school. Also, I have seen the effects of what PTSD has done to my mom over the years with her inability to heal from the trauma she has experienced.

2. Please describe how you have participated in the TX BoS CoC in the past.

I have participated in the Texas BoS CoC in the past by being HMIS certified and completing housing assessments, by completing the PIT count every year, and by working for an organization who actively works with and participates in housing individuals who are experiencing homelessness. I work with both rapid/transitional housing and with Permanent Supportive housing.

3. Please describe your experience, if any, working with the HUD Continuum of Care (CoC) Program or similar programs focused on ending homelessness (ESG, SSVF, PATH, and RHY).

I have worked with PSH and Rapid/transitional housing programs and still do currently with Open Door. During this experience I have provided counseling services to those who are in need and have completed countless housing assessments where knowledge of mental/behavioral health of individuals is extremely helpful. Working in the community center, a day center for individuals experiencing homelessness, has also given me

valuable insight into the mental/behavioral health our friends are facing and the many setbacks they may experience navigating this field.

4. Please describe your experience, if any, serving on a board of directors, including any leadership roles.

I don't have any experience serving on a board of directors but do have previous leadership experience working at Work Force Solutions managing the NCP, non-custodial parent choices program. If elected, I am looking forward to gaining experience by serving on a board.

5. Please describe your experience, if any, with managing grants.

I don't have any direct experience with managing grants but, as Open Door is operating with grant funding, I have experiencing following a set budget and looking for ways to help the budget stretch.

6. Please describe your specific skills that can benefit the CoC.

I feel that my experience in the mental/behavioral health field as a counselor of individuals experiencing homelessness will greatly benefit the CoC. I am also highly dedicated to ending homelessness in the community and strive to make a better world for my friends experiencing homelessness. I am responsive, love collaborating with other organizations to get find the best resources available and am highly receptive to feed back. I have knowledge on de-escalation strategies and conflict resolution when needed whether I am working with one individual or in a group setting.

7. Why do you want to serve on the CoC Board?

I would love an opportunity to serve on the CoC Board to gain more knowledge at how better to serve my friends experiencing homelessness with their mental/behavioral health needs. I would also love the opportunity to be involved with decision making around people who are also fighting to end homelessness. This opportunity would allow me to further get involved with ending homelessness and hear more strategies to better do so. It would also give me another opportunity to better serve my team by gaining more knowledge and hearing other ideas that we could implement.

8. If you are elected to the board, what do you plan to work on and accomplish?

If elected to the board, I plan to work on more effective strategies when it comes to assisting individuals manage their mental/behavioral health. I also plan to grow and learn in the housing programs that are funded through the Texas CoC and take that knowledge back to my team so that we may work as effectively as possible. I hope to provide a voice for my friends experiencing homelessness and gain valuable feedback from others who are working for the same goal. I do believe that systems put in place to

help individuals with their mental/behavioral health could be made better so that it isn't a constant struggle to try to maintain your brain on your own.

9. What else would you like the CoC members to know about you?

I am a person who is dedicated to ending homelessness in the community and learning better ways to do so. I also love being around others who are fighting for the same. I would be honored at the opportunity to become more involved with the Texas CoC and hope that you would consider by nomination.

Bryan Moffitt

- **Job Title:** Executive Director at Family Counseling Services
- **County where you live and/or work:** Lubbock
- **Lived Experience of homelessness?** No
- **Affiliated with a HUD Continuum of Care (CoC) Program-funded project and/or Emergency Solutions Grant (ESG) Program-funded project operating in the TX BoS CoC?** No
- **Are you the Chair of a Local Homeless Coalition (LHC) in the TX BoS CoC?**
No

1. Please describe your personal and/or work experience with the population you would be representing in Seat 7, if elected.

Having worked mental health jobs for 32 years, I have frequently worked with the unhoused population during that time. Working as a mental health administrator across three states (Florida, Georgia, Texas) has given me a view of how the different states tackle the challenges of mental health and addiction.

2. Please describe how you have participated in the TX BoS CoC in the past.

I have not.

3. Please describe your experience, if any, working with the HUD Continuum of Care (CoC) Program or similar programs focused on ending homelessness (ESG, SSVF, PATH, and RHY).

None.

4. Please describe your experience, if any, serving on a board of directors, including any leadership roles.

I have previously served as the President of the New Mexico Counseling Association board of directors, Vice-President of the Hold Your Horses Therapeutic Riding Center board of directors, and the Northeast Florida Human Services board as a member of the finance committee.

5. Please describe your experience, if any, with managing grants.

I have managed grants for 20 years from leading our nonprofit.

6. Please describe your specific skills that can benefit the CoC.

Nonprofit corporate governance and finance are areas that I have experience with. (PhD, JD, MBA). I completed the above degrees for the purpose of increasing mental health service access. My specialty is in increasing access to services.

7. Why do you want to serve on the CoC Board?

It seems like a worthy cause.

8. If you are elected to the board, what do you plan to work on and accomplish?

I plan to be in service to the board and organization in any capacity needed.

9. What else would you like the CoC members to know about you?

I have a type "B" personality and people say I am easy to get along with. I love serving people that have traditionally faced oppression. I have a passion for increasing mental health services access.

Jason Priddy

- **Job Title:** Case Manager at West Texas Counseling and Guidance
- **County where you live and/or work:** Tom Green
- **Lived Experience of homelessness?** No
- **Affiliated with a HUD Continuum of Care (CoC) Program-funded project and/or Emergency Solutions Grant (ESG) Program-funded project operating in the TX BoS CoC?** No
- **Are you the Chair of a Local Homeless Coalition (LHC) in the TX BoS CoC?**
No

1. Please describe your personal and/or work experience with the population you would be representing in Seat 7, if elected.

As a case manager at West Texas Counseling and Guidance, I work directly with individuals and families facing homelessness, providing essential resources, guidance, and support. A few years ago a fire broke out at San Angelo's largest homeless camp. In response, a small group from various nonprofits began visiting the camp weekly to provide lunch, get to know the neighbors, and assess their needs. We realized helping them at their camp was challenging, so we brought together nonprofits in one location and brought the neighbors to us. Thus, Homeless Navigation Day was born, we offer comprehensive assistance, including housing resources, mental health services, healthcare, employment opportunities, and other vital services. The program has grown significantly, and we now serve over 100 families each month. I am passionate about ending homelessness and am committed to working collaboratively with various stakeholders to develop and implement effective strategies to achieve this goal.

2. Please describe how you have participated in the TX BoS CoC in the past.

I have actively engaged with the Texas BoS CoC through my participation in the annual Texas Homeless Network conference. During these conferences, I have had the opportunity to sit in on TX BoS CoC board meetings, where I gained valuable insights into the governance and operational challenges faced by the CoC. This experience has provided me with a better understanding of the CoC's objectives and the collaborative efforts required to effectively address homelessness across Texas. My involvement has not only broadened my perspective on statewide homelessness initiatives but also prepared me to contribute meaningfully as a board member.

3. Please describe your experience, if any, working with the HUD Continuum of Care (CoC) Program or similar programs focused on ending homelessness (ESG, SSVF, PATH, and RHY).

In my role as a case manager, I have collaborated with nonprofits utilizing the Emergency Solutions Grants (ESG) and Supportive Services for Veteran Families (SSVF) programs. My primary responsibility has been to facilitate temporary hotel accommodations for individuals and families awaiting permanent housing solutions. During these transitional periods, I provided comprehensive case management services, ensuring that clients received the necessary support to stabilize and prepare for long-term housing success. This experience has given me a practical understanding of federal programs aimed at reducing homelessness and has equipped me with the skills to effectively manage and navigate these resources.

4. Please describe your experience, if any, serving on a board of directors, including any leadership roles.

While I have not previously served on a board of directors, my leadership experience spans various roles and settings, equipping me with the skills necessary for effective board participation. During my military service, I held the position of lead electrician on multiple submarines, where I was responsible for overseeing critical electrical systems and leading teams in high-pressure environments. This role honed my abilities in leadership, problem-solving, and technical expertise. Currently, I co-head Homeless Navigation Day and the annual Point-in-Time (PIT) count for Tom Green County. These roles involve coordinating large-scale events, managing diverse teams of volunteers and professionals, and ensuring the successful execution of initiatives aimed at supporting homeless populations. These experiences have prepared me to contribute positively to the TX BoS CoC board, bringing a strong leadership background and a deep commitment to community service.

5. Please describe your experience, if any, with managing grants.

While I have not directly managed grants, my extensive experience in coordinating large-scale projects and working with various funding sources through my roles at West Texas Counseling and Guidance and in military leadership positions has provided me with a strong foundation in budget management and resource allocation. My responsibilities have required meticulous planning and financial oversight, particularly in organizing events like Homeless Navigation Day and the annual Point-in-Time count, which are supported by diverse funding streams. My ability to oversee complex logistics and ensure the efficient use of resources parallels many aspects of grant management.

6. Please describe your specific skills that can benefit the CoC.

My skills in strategic planning, team leadership, problem-solving, and community engagement are well-suited for the TX BoS CoC. As a former military leader and current coordinator of Homeless Navigation Day and the annual PIT count, I have effectively managed resources, led diverse teams, and implemented complex projects. My hands-on experience with homelessness programs provides practical insight into the challenges and needs of this population, equipping me to advocate for effective solutions within the CoC framework.

7. Why do you want to serve on the CoC Board?

My motivation to serve on the TX BoS CoC Board stems from a deep commitment to addressing homelessness—a commitment evidenced by my extensive hands-on experience in community outreach and service coordination. As a case manager and program leader, I've witnessed firsthand the complex challenges faced by our homeless neighbors. Serving on the CoC Board offers a strategic platform to apply my skills in

planning, leadership, and community collaboration more broadly, enhancing the impact of efforts to reduce homelessness across Texas. Additionally, I am eager to bring back insights and knowledge to my local community, enriching our local initiatives and strengthening our ability to address homelessness effectively. I look forward to leveraging my background to foster innovative solutions and strengthen community partnerships that drive meaningful change.

8. If you are elected to the board, what do you plan to work on and accomplish?

If elected, my focus will be on enhancing collaboration across agencies and improving direct service interventions. Drawing from my experience with Homeless Navigation Day and the annual Point-in-Time count, I plan to advocate for expanding these successful models to more areas within the CoC's jurisdiction, increasing accessibility to crucial services for homeless and low-income individuals. I aim to facilitate the integration of innovative practices in case management and resource distribution, ensuring that interventions are not only accessible but also tailored to meet the diverse needs of our populations. Additionally, I am committed to fostering stronger community partnerships, leveraging local insights to inform broader strategies that effectively reduce homelessness. My goal is to ensure that our collaborative efforts translate into measurable improvements in the lives of those we serve, contributing to the overarching mission of ending homelessness in Texas.

9. What else would you like the CoC members to know about you?

I would like the CoC members to know that my dedication to combating homelessness extends beyond professional obligations; it is a personal mission rooted in a deep sense of community and empathy. Having served in high-stress environments like the military and led significant community initiatives, I bring a unique blend of discipline, resilience, and innovative thinking to the table. My ability to navigate complex systems and forge lasting collaborations has been proven through my leadership roles in organizing large-scale events and case management. I am someone who believes in proactive action and thoughtful planning, striving to make a real difference in the lives of others. My goal is not only to contribute effectively but also to inspire and empower others within the CoC to enhance our collective impact.

Kellie Stallings

- **Job Title:** Executive Director at NB Housing Partners
- **County where you live and/or work:** Comal
- **Lived Experience of homelessness?** No

- **Affiliated with a HUD Continuum of Care (CoC) Program-funded project and/or Emergency Solutions Grant (ESG) Program-funded project operating in the TX BoS CoC? No**
- **Are you the Chair of a Local Homeless Coalition (LHC) in the TX BoS CoC? No**

1. Please describe your personal and/or work experience with the population you would be representing in Seat 7, if elected.

I worked with an agency that provided services for runaway and homeless youth from 1995-2020. I have worked with agency that provides shelter for adults experiencing homelessness since 2021.

2. Please describe how you have participated in the TX BoS CoC in the past.

I have worked with agencies that have been a member of the Texas BOS COC for approximately 20 years. I served on the TX BOS COC grant review committee 15-20 years ago. The agency where I currently work was a THN Barriers grant recipient in 2021. I served as prior chair of the Comal County LHC connected with the TX BOS COC from 2004 to around 2014 and attended the LHC meetings from 2020 to 2023. I served as the Comal County CEPE Lead from 2021 to 2022 and participated in TX BOS COC CEPE meetings. I have attended the annual THN conference since 2021 and have attended TX BOS COC general meetings in the past, particularly since 2021.

3. Please describe your experience, if any, working with the HUD Continuum of Care (CoC) Program or similar programs focused on ending homelessness (ESG, SSVF, PATH, and RHY).

I worked with an agency that provided RHY services from 1995 to 2020 and was very familiar with the design and implementation of RHY services. The agency had also received ESG funding for at least 10 years. Since 2021, the agency where I work has designed and implemented a comprehensive and collaborative program funded by THHSC that provides shelter, targeted case management, and housing services, with onsite behavioral health services provided by the local mental health authority. Our agency has applied for HUD COC funding through the Texas BOS COC for at least 2 years.

4. Please describe your experience, if any, serving on a board of directors, including any leadership roles.

I served on the Board of Directors for the Texas Network of Youth Services for 10 years, including acting in the Board Chair role from about 2016-2020. I served on the founding board of the Children's Advocacy Center of Comal County from approximately 2005-2010. I have served on the Board of Directors for EdenHill Communities (a Continuing

Care Retirement Community) since 2019 and have acted as the Board President since 2021.

5. Please describe your experience, if any, with managing grants.

I have written and managed grants since 1998.

6. Please describe your specific skills that can benefit the CoC.

I am a licensed clinical social work supervisor and have acted as a mental health provider (clinician) since 1988, with clinical licensure since 1993 and license as a clinical supervisor over 20 years.

7. Why do you want to serve on the CoC Board?

I am interested in learning more about trends across the entire TX BOS COC, learn more about needs that, if addressed, will improve services across the COC, and utilize my skills and experience to strengthen the TX BOS COC.

8. If you are elected to the board, what do you plan to work on and accomplish?

I think my prior experience and education can help strengthen the training and resources available for the COC to address the interconnectedness between behavioral health and homelessness. I can also assist with continuing to support the work of providers across the TX BOS COC, which will ultimately benefit persons with lived experience who seek help through the TX BOS COC.

9. What else would you like the CoC members to know about you?

Although I did not have lived experience, I am adept at listening to those with lived experience and to trends experienced by providers across the COC, communicating, and creatively thinking outside of the box for solutions.